1Z0-466^{Q&As}

Project Lifecycle Management Essentials

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QUESTION 1

What is one of the first outputs of the Project Execution and Control Phase?

A. Staff retention plan

B. Team orientation and kickoff

C. Project sponsor orientation and kickoff

D. Go-live cutover

E. Contractsign-off

Correct Answer: D

Note: The purposeof the Project Execution and Control Phase is to provide adequate visibility into actual progress so thatmanagement can take effective actions when the project\'s performance deviates significantly from theproject plans. The Project Execution and Control Phase includes tracking and reviewing the projectsaccomplishments and results against documented WBS, project estimates, time schedule, resourcesplan, and cost budget, and adjusting these plans based on the actual accomplishment and results.

QUESTION 2

Select the OUM Implement process in which you develop the system through a number of iterative steps.

A. Business Requirements

B. Design

C. Implementation

D. Technical Architecture

Correct Answer: C

Implementation Through a number of steps, mostly iterative, the final application is developed within the Implementation process. The results from the Design process are used to implement the system suchas source code for components, scripts, and executables. During this process, developers also performtesting on software components. Implementation is the main focus of the Construction phase, but itstarts early in the Elaboration phase in order to implement the architecture baseline (trial architectureand prototype). During Transition, it occurs in order to handle any defects or bugs discovered whiletesting and releasing the system. The main work product of this process is the final iteration build thatis ready to be tested.

Note: *OUM recognizes the advantages of an iterative and incremental approach to development and deployment of information systems. Any of the tasks within OUM may be iterated. Whether or not to iterate, as well as the number of iterations, varies. Tasks may be iterated to increase quality of the work products to a desired level, to add sufficient level of detail, or to refine and expand the work products on the basis of user feedback.

QUESTION 3

![Pass2Lead logo](https://Pass2Lead.com)
In which process does the Review and Analyze Bid Materials drive the Validated Scope in the Scope Management process?

A. Financial Management

B. Infrastructure Management

C. Organizational Change Management

D. Bid Transition

Correct Answer: D

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Bid Transition The Bid Transition process, Typically represented in Project Start Up, is in reality more of a project initiation task. The first major activity that a project manager is expected to perform is to participate in the handoff from the "sales cycle" to the "delivery cycle".

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The Manage focus area is organized into 13 processes:

,,h Bid Transition ,,h Scope Management ,,h Financial Management ,,h Work Management ,,h Risk Management ,,h Issue and Problem Management ,,h Staff Management ,,h Communication Management ,,h Quality Management ,,h Configuration Management ,,h Infrastructure Management ,,h Procurement Management ,,h Organizational Change Management Collectively, these processes form a comprehensive set of tasks required to manage Oracle- based development and implementation projects. Every project includes most, if not all, of these processes, whether they are the responsibility of a consulting organization, a client organization, or a third party.

QUESTION 4

What project documentation is billable?

A. only what was negotiated by the sales team and the Project Manager

B. time sheets, status reports, and the approved project plan

C. only what the Project Manager decides

D. only what the sales team determines

Correct Answer: A

QUESTION 5

Earned value is a technique to report project status using which three variables?

A. EV ?Earned Value

B. PV ?Planned Value

C. AC ?Actual Cost

D. PC ?Planned Cost

E. EC ?Earned Cost

Correct Answer: ABC

EV -earned value, estimated value of work done. PV -planned value, estimated value of planned work AC -actual cost, what you paid

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