

1Z0-466^{Q&As}

Project Lifecycle Management Essentials

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QUESTION 1

An is a distinct set of activities conducted according to a devoted plan and evaluation criteria that results in a release, either internal or external.

- A. Iteration
- B. Internal
- C. Increment
- D. Approach
- E. Implement

Correct Answer: A

Iterative and Incremental OUM recognizes the advantages of an iterative and incremental approach to development and deployment of information systems. Any of the tasks within OUM may be iterated. Whether or not to iterate, as well as the number of iterations, varies. Tasks may be iterated to increase quality of the work products to a desired level, to add sufficient level of detail, or to refine and expand the work products on the basis of user feedback

QUESTION 2

Select three statements that are goals of the Envision area.

- A. Provide a set of processes that can be adopted by an enterprise in order to better align IT delivery with business strategy.
- B. Develop and Implement Oracle-based business solutions with precise development and rapid deployment.
- C. Plan, control, and complete all types of projects in a consistent manner.
- D. Provide the context for OUM-based delivery services and connect those services to the larger IT lifecycle.
- E. Provide a framework for development of services that support enterprise or strategic-level interactions.

Correct Answer: ADE

The Envision focus area provides a framework for development and maintenance of enterprise level IT strategy, architecture, and governance(E). The Envision guidance helps project team's transition from enterprise-level planning and strategy activities to the identification and initiation of specific projects

(A).

The Envision focus area consists of two phases:

*Initiate

*Maintain and Evolve

QUESTION 3

Select two objectives of the OUM Implement Elaboration phase.

- A. Confirm the project scope.
- B. Identify and validate the architecturally significant requirements.
- C. Identify key configuration decisions.
- D. Prepare the system for acceptance test and deployment.
- E. Address critical operational issues.
- F. Obtain acceptance.

Correct Answer: BC

The goal of the Elaboration phase is to develop the detailed requirements, partition the solution, create any necessary prototypes, and baseline the architecture of the system. This effort results in a stable basis for the design and implementation effort in the Construction phase. The architecture evolves from the most significant requirements(B), those that have the greatest impact on the architecture of the system, and an assessment of risk. The stability of the architecture is evaluated through one or more architectural prototypes. During the Elaboration phase, the project team's understanding of the client's business requirements is verified to reduce development risk.

Note:

OUM includes the following phases.

InceptionElaborationConstructionTransitionProduction Reference:OracleUnified Method (OUM)Oracle's Full Lifecycle Method for Deploying Oracle- Based Business Solutions

QUESTION 4

Identify the three functions that OUM Manage performs.

- A. provides training on project management basics
- B. Facilitates, supports, and standardizes the program or project management process.
- C. Documents standard operating procedures
- D. Provides a standard framework and reference guide
- E. Supports both projects and programs
- F. Supports application projects only

Correct Answer: BDE

Note: *The Manage focus area is organized into 13 processes: Bid Transition Scope Management Financial Management Work Management Risk Management Issue and Problem Management Staff Management Communication Management Quality Management Configuration Management Infrastructure Management Procurement Management Organizational Change Management Collectively, these processes form a comprehensive set of tasks required to manage Oracle- based development and implementation projects. Every project includes most, if not all, of these processes, whether they are the responsibility of a consulting organization, a client organization, or a third party.

QUESTION 5

Select three objectives of the OUM Envision phase.

- A. Staff the project.
- B. Provide the vision for one or more projects in order to achieve a focused set of business objectives.
- C. Identify areas of project risk and develop mitigation strategies.
- D. Establish or bolster broad set of enterprise IT processes that are to be continued.
- E. Configure an application.
- F. Define an enterprise "strategy" on such topics as Governance, Business Intelligence, or Business Process Improvements prior to an OUM project that supports implementation specific technology in these areas.

Correct Answer: BDF

Note: The Envision focus area is organized into six processes: Envision Roadmap Enterprise Business Analysis Organizational Change Management Enterprise Architecture IT Portfolio Management Governance The Envision focus area extends OUM's capabilities beyond implementation and management of IT projects into the realm of vision and strategy. It is not likely that all of Envision's processes and tasks will be executed within any single enterprise, nor is it likely that Envision will ever contain an exhaustive set of enterprise level processes. Rather, Envision should serve as a framework that can be scaled to suit the needs of a particular enterprise.

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