



70-498^{Q&As}

Delivering Continuous Value with Visual Studio Application Lifecycle Management





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QUESTION 1

Your company is considering implementing an application lifecycle management (ALM) strategy.

You need to identify the return on investment (ROI) of implementing an ALM strategy.

Which three benefits should you recommend? (Each correct answer presents part of the solution. Choose three.)

- A. Bug-free software releases
- B. Latest best-of-breed tools specific for each role
- C. Improved product quality
- D. Shortened development cycles
- E. Early user feedback

Correct Answer: CDE

QUESTION 2

Your development team uses the Microsoft Visual Studio Scrum 2.0 process template.

The team has identified items from the product backlog for the next sprint.

You need to ensure that the team has adequate capacity to complete the next sprint.

Which three actions should you perform? (Each correct answer presents part of the solution.

Choose three.)

- A. Review the sprint Burndown chart.
- B. Have the team assign hour estimates to each sprint task.
- C. Review the sprint backlog.
- D. Assign story points to each item in the product backlog.
- E. Review the product backlog with forecast set to On to determine if the sprint can be completed based on the team's velocity.
- F. Set each team member's per day capacity.

Correct Answer: CEF

Sprint Burndown charts can show the team how much work remains in the Sprint. These charts will often include an ideal trend line. This line represents the ideal rate at which the Development Team is able to complete all of the remaining effort, at a constant rate, by the end of the Sprint.



Professional Scrum Development with Microsoft Visual Studio 2012 p.283 Prior to the Sprint, there shouldn't be any Task work items in the Sprint Backlog. Ideally, the Development Team creates its tasks during the Sprint Planning meeting and not before. Professional Scrum Development with Microsoft Visual Studio 2012 p.175

The Sprint Backlog contains those items selected by the Development Team plus a plan for delivering them. The Sprint Backlog shows the work remaining in the Sprint at all times. Professional Scrum Development with Microsoft Visual Studio 2012 p.4

Story points should be already assigned to PBIs during identification for the sprint.

QUESTION 3

You are a scrum master.

You need to lead the daily scrum meeting.

Which three questions should you ask? (Each correct answer presents part of the solution. Choose three.)

- A. What will be done before the next meeting?
- B. What went well?
- C. What has been accomplished since the last meeting?
- D. Are there any potential improvements?
- E. What obstacles are in the way?
- F. Is the burndown up to date?

Correct Answer: ACE

The most popular technique that Development Teams use during the Daily Scrum is to stand in a circle facing each other. Each developer, in turn, answers the following three questions:

1.
What have I done since the last Scrum?
2.
What will I do between now and the next Scrum?
3.
What impediments are in my way?

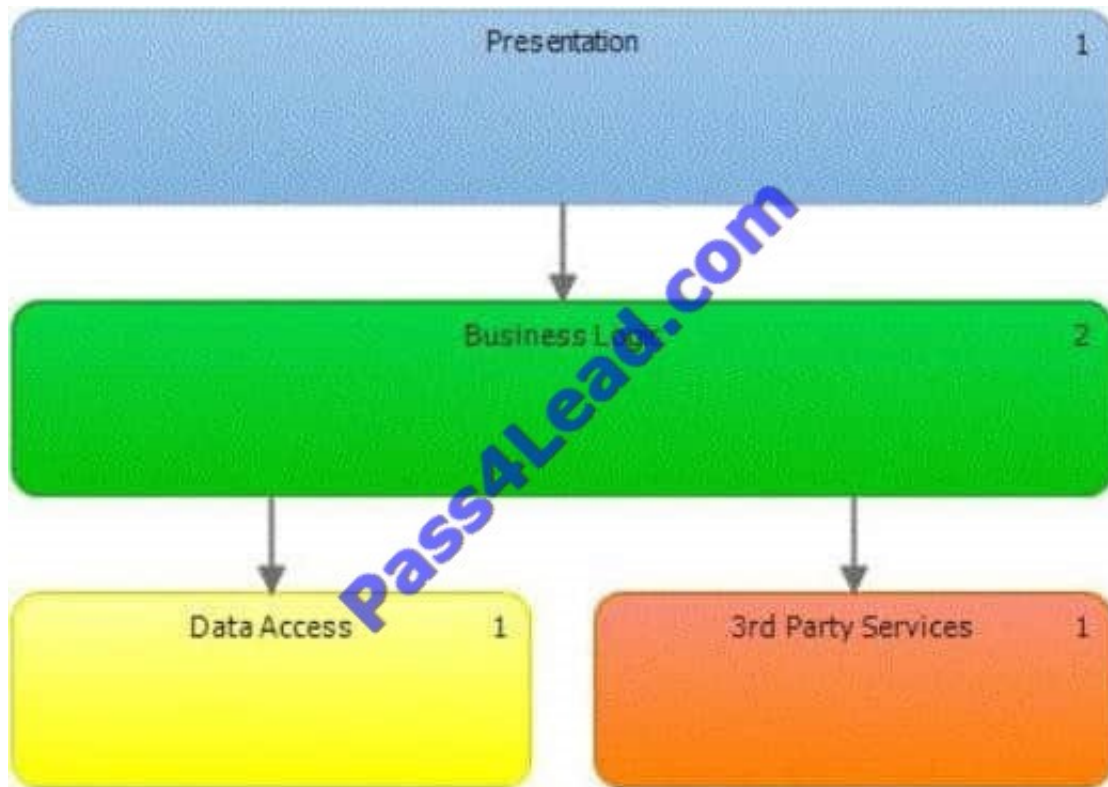
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QUESTION 4

You are developing an n-tier application. An architect has provided a layer diagram as shown in the exhibit image. (Click



the Exhibit button.)



Your code is built as part of an automated team build.

A class in the data access layer is changed to utilize a utility class that resides in the business logic layer.

You need to ensure that the code and layer diagram are valid in a manner that follows good architectural and object oriented practices. What should you do?

- A. Create a new cross-cutting layer and refactor the utility class into the new layer, allowing the new layer to reference both the data access layer and the business logic layer.
- B. Leave the layers the same and duplicate the utility class in both the data access layer and the business logic layer.
- C. Create a new cross-cutting layer and refactor the utility class into the new layer, allowing the data access layer and business logic layer to have one-way dependencies to the new layer.
- D. Change the dependency between the data access layer and the business logic layer to be bi-directional.

Correct Answer: C

QUESTION 5

Business analysts in your organization create large, extremely detailed requirements specifications.

Some business analysts report that developers are not delivering according to specifications.



You need to improve requirements management and delivery.

Which two actions should you perform? (Each correct answer presents part of the solution. Choose two.)

- A. Require the business analysts to give the developers summaries of each requirement instead of the detailed specification.
- B. Require the developers to prioritize requirements.
- C. Use Microsoft PowerPoint storyboarding to improve the understanding of requirements.
- D. Use the Feedback Manager tool to gather feedback from the business analysts regularly.

Correct Answer: CD

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