



C2180-188^{Q&As}

IBM WebSphere Lombardi Edition V7.2 BPM Program Management

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**QUESTION 1**

The BPM validation process is the first time BPM project for the development team. At the project launch meeting, the functional requirements for the project are requested by the developers and administrator. The program manager reminds the team that functional requirements are typically documented during a specific phase in the BPM life cycle. When are the functional requirements for the process documented?

- A. Process discovery
- B. Process simulation
- C. Process optimization
- D. Process identification

Correct Answer: A

QUESTION 2

A program manager is planning a project after Playback 0 with a customer. The first proposed plan includes releasing the process with no integrations to external systems. In this plan the process participants will key in data into the process application manually for the first release. The customer replies that this is not a good solution because the integrations are required. The customer proposes a second plan where all the integrations are built for the first release and it will take nearly 3 times as long to deliver with a duration of 9 months. After discussing the pros and cons of the different approaches the customer states that the plan with integrations will be less work and cost overall because they know that they will eventually build all the integrations. How should the program manager respond?

- A. Accept the second plan because it will lock the customer into a much longer implementation during which the program manager can push for shorter releases.
- B. Accept the customer's proposed plan as the customer has confirmed that the integrations will eventually be implemented. The program manager will document the integration risks.
- C. Continue to support the first plan because it gives the process participants the ability to work with the data first hand and greatly reduce the user acceptance testing.
- D. Continue to support the first plan because partial solutions that bring about an earlier release will often demonstrate that the full scope of initial planned integrations are not required.

Correct Answer: D

QUESTION 3

What WebSphere Lombardi Edition product feature provides developers the ability to reuse, and share assets?

- A. library
- B. toolkits
- C. snapshots



D. asset tagging

Correct Answer: B

QUESTION 4

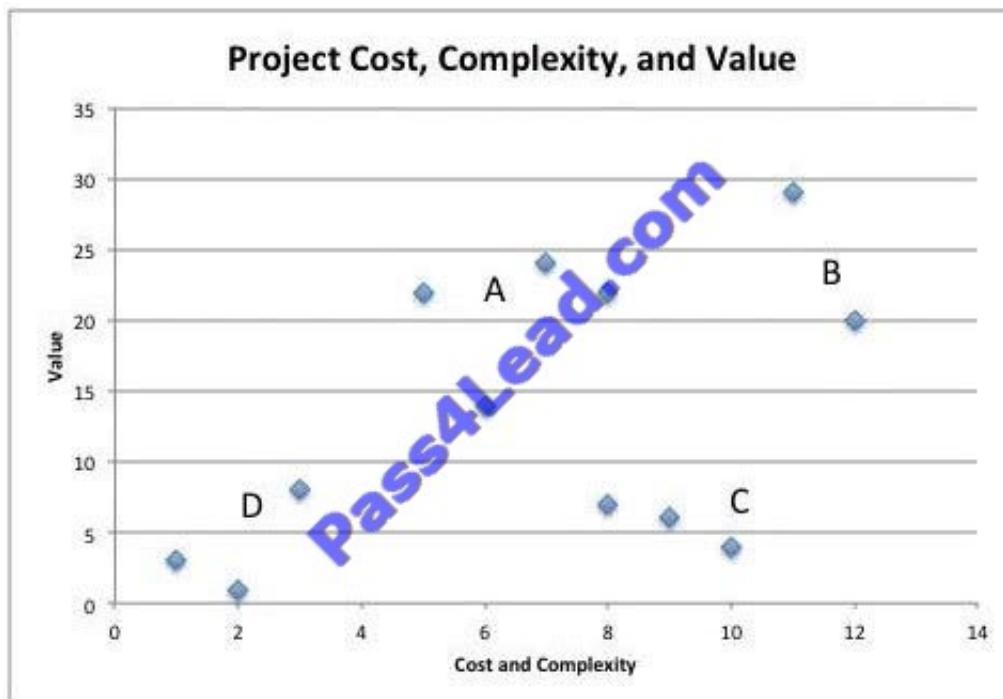
The BPM analyst, Process Owner and BPM program manager have created a list of user stories with point estimates. What do user story points measure?

- A. The value of the user story.
- B. The priority of the user story.
- C. The time in hours required to implement the user stories.
- D. An approximate, relative measurement of the development effort.

Correct Answer: D

QUESTION 5

A program manager is advising a new client who has begun analyzing process projects to determine which ones should be selected for their first BPM projects. The client presents the diagram below visualizing the projects in terms of their cost/complexity and the value to the company.



What should the program manager advise the client?

- A. Consider appetite for BPM as a third axis in this analysis.



- B. Immediately pursue projects in the B quadrant because of their high value.
- C. Redo the business value analysis to ensure customer satisfaction was included.
- D. Remove projects in C quadrant from the inventory because of high complexity and low value.

Correct Answer: A

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