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### QUESTION 1

As a business analyst, you'll often have to coach stakeholders on the processes, knowledge areas, and tasks you'll complete for an organization. One of the knowledge areas is enterprise analysis. This knowledge area completes all of the following activities except for which one?

- A. It defines the nature of a solution that meets that need.
- B. It identifies business needs, problems, or opportunities.
- C. It justifies the investment necessary to deliver that solution.
- D. It manages and expresses requirements to a broad and diverse audience.

Correct Answer: D

The Requirements Management and Communication knowledge area describes the activities and considerations to manage and express requirements to a broad and diverse audience. The execution of

these tasks ensures the following facts:

The stakeholders have a shared understanding of the nature of a solution.

Those stakeholders with approval authority are in agreement as to the requirements that the solution shall meet.

Answer: B, A, and C are incorrect. The Enterprise Analysis knowledge area describes the following business analysis activities:

It identifies business needs, problems, or opportunities.

It defines the nature of a solution that meets that need.

It justifies the investment necessary to deliver that solution.

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### QUESTION 2

Shelly is the business analyst for her organization and she's working with Thomas to review the business requirements. They are discussing the identified requirements, how the requirements will transition to the operations, and the longevity of the solution. Thomas is concerned that the identified requirements may not map to the desired future state of the organization. What business analysis task is Shelly facilitating in this scenario?

- A. Acceptance evaluation criteria definition
- B. Requirements quality assurance
- C. Validate requirements
- D. Stakeholder management

Correct Answer: C

Shelly and Thomas are performing the validate requirements task. This task helps to ensure that the requirements map to the business goals and objectives, resolve the issue, and predict the longevity of the requirements to satisfy business needs.

Answer: B is incorrect. There is not a business analysis task called requirements quality assurance.

Answer: A is incorrect. Acceptance evaluation criteria definition is a task to ensure that the requirements are clear and precise enough to create tests and inspect to know that the work has been completed.

Answer: D is incorrect. Stakeholder management is the management of stakeholders' issues, conflicts, queries, concerns, threats, and perceived threats about the requirements.

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### QUESTION 3

A business analyst has just completed an elicitation event. What stakeholder(s) is/are involved in the documentation of the elicitation results?

- A. Business analyst and key stakeholders
- B. Business analyst
- C. Project manager, project team, and business analyst
- D. Project manager, business analyst, and project sponsor

Correct Answer: B

Only the business analyst is involved in the documentation of the elicitation results.

Answer: D is incorrect. Only the business analyst is involved in the documentation of the elicitation results, not the project manager and project sponsor. Answer: C is incorrect. Only the business analyst is involved in the documentation of the elicitation results, not the project manager and project team. Answer: A is incorrect. Only the business analyst is involved in the documentation of the elicitation results, not key stakeholders.

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### QUESTION 4

A business analyst in her organization has identified all of the terminology of the solution, the acronyms the organization will use, and the nomenclature of her department where the endeavor will take place. Where should all of this information actually be stored?

- A. WBS
- B. Business analysis register

C. Terminology register

D. Data dictionary

Correct Answer: D

Data dictionaries or glossaries are used to formally identify and define all terminology used by the organization or organizational unit.

Answer: C is incorrect. There is not a document or piece called the terminology register.

Answer: A is incorrect. WBS is a decomposition of the project scope.

Answer: B is incorrect. The business analysis register isn't a valid business analysis term.

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### QUESTION 5

A business analyst has determined that a project should be worth \$2,750,000 in four years if her company decides to pursue the project. Assuming the rate of return on the investment is six percent, what is the minimum amount of funds the organization should invest in this project?

A. \$2,585,000.00

B. \$2,749,001.99

C. \$2,178,257.57

D. \$165,000

Correct Answer: C

To find the solution to this answer, you'll need to use the present value formula which is  $Present\ value = future\ value / (1+i)^n$ , where  $i$  is the interest rate and  $n$  is the power of the number of time periods. In this instance, it's  $\$2,750,000 / (1.06)^4$  for the present value of \$2,178,257.57.

If the cost of the project is more than the present value, it's not a good investment for the organization.

Answer: D is incorrect. This is not a valid calculation of the present value formula.

Answer: B is incorrect. This is not a valid calculation of the present value formula.

Answer: A is incorrect. This is not a valid calculation of the present value formula.

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