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### QUESTION 1

When a business analyst wants to present requirements for review, she must consider the requirements, audience, and what other factor to determine the level of formality in the presentation?

- A. Standards
- B. Organizational process assets
- C. Governance
- D. Regulations

Correct Answer: B

The best answer is organizational process assets. These include the organization's preference for presenting requirements, forms, processes, and internal requirements.

Answer: D is incorrect. Regulations don't represent the best answer for this question.

Answer: A is incorrect. Standards are guidelines and don't represent the best answer for this question.

Answer: C is incorrect. While governance is tempting, the best answer is organizational process assets, as it represents the rules and policies of the organization.

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### QUESTION 2

A business analyst (BA) is creating a business process model (BPM) showing how the organization will handle errors reported on its website. The BA held a workshop with stakeholders about how the process might work. The BA was also given an instruction manual about a similar error-handling situation, but was advised that some minor aspects are not applicable to the new process. How can the BA use the manual?

- A. Ignore the manual's information when creating the BPM since it is about a different situation
- B. Identify the discrepancies in process between the manual and the workshop results and resolve these with stakeholders
- C. Create a new version of the manual based on the original
- D. Rely on the manual to create the BPM and ignore the interview results because no single stakeholder has the whole picture of the process

Correct Answer: B

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### QUESTION 3

A business analyst has determined that a project should be worth \$2,750,000 in four years if her company decides to pursue the project. Assuming the rate of return on the investment is six percent, what is the minimum amount of funds the organization should invest in this project?

- A. \$2,585,000.00
- B. \$2,749,001.99
- C. \$2,178,257.57
- D. \$165,000

Correct Answer: C

To find the solution to this answer, you will need to use the present value formula which is Present value=future value/(1+i)<sup>n</sup>, where i is the interest rate and n is the power of the number of time periods. In this instance, it's \$2,750,000/(1.262) for the present value of \$2,178,257.57.

If the cost of the project is more than the present value, it's not a good investment for the organization.

Answer: D is incorrect. This is not a valid calculation of the present value formula.

Answer: B is incorrect. This is not a valid calculation of the present value formula.

Answer: A is incorrect. This is not a valid calculation of the present value formula.

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#### QUESTION 4

A business analyst (BA) is defining a stakeholder approval approach for the requirement deliverables. The project involves implementing new government regulatory requirements with significant risk to the organization in case of non-compliance. According to the BABOK ?GUIDE, what will the BA need to do?

- A. Ensure high level user stories are completed and accepted
- B. Use an informal approval process to speed up delivery
- C. Use a rigorous approval process of detailed specifications
- D. Ensure the document is completed and signed off

Correct Answer: D

Reference:

BABOK v.3.0 ?IIBA ?A Guide to the Business Analysis Body of Knowledge ?International Institute of Business Analysis (2015) (Page 37)

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#### QUESTION 5

According to the book \A Guide to the Business Analysis Body of Knowledge\, effective business analysis practices can do what to the amount of change to requirements in a stable business environment?

- A. Reduce the amount of change, but not eliminate entirely.

- B. Document the changes to requirements.
- C. Control the frequency of the change.
- D. Eliminate the change entirely.

Correct Answer: A

Effective business analysis practices can reduce the amount of change in a project, but it cannot eliminate the amount of changes entirely. Answer: D is incorrect. This isn't a valid statement as business analysis practices cannot eliminate the need for change in requirements. Answer: C is incorrect. While this may be true in some instances, it's not true for all areas of requirements change. Answer: B is incorrect. This isn't a valid statement to the question. All changes and requirements must be documented.

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