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QUESTION 1

Which approach is best to take when a business analyst is assessing the solution options for a business need when there are relatively few criteria involved?

- A. Focus on the life cycle costs of the solutions.
- B. Focus on the commonalities of the solutions.
- C. Focus on the differences of the solutions.
- D. Focus on the implementation cost of the solutions.

Correct Answer: C

When there are only few criteria involved, it's often easiest and most direct to focus on the differences of the solutions.

Answer: B is incorrect. The commonalities of the solutions won't expose the weaknesses, strengths, and values between the solutions.

Answer: A is incorrect. The life cycle costs may be considered, but there are other elements that can be considered too.

Answer: D is incorrect. The implementation cost of the solution is usually considered, but it's the business value of the solutions that the business analyst should actually focus on.

QUESTION 2

You are the business analyst for your organization and your requirements for the endeavor have recently been approved. Your organization creates a baseline for the requirements based on the approval of the requirements. What must happen in your business analysis activities if the requirements for your endeavor need to be changed?

- A. You'll need to create new baselines.
- B. You'll need to implement configuration management.
- C. You'll need to use a change control system.
- D. You'll need to create requirements versioning.

Correct Answer: C

If an organization baselines requirements and the requirements change after approval, then the organization must use a change control system. The change control system helps to manage desired changes, provides governance for the change, and documents the proposed change. Answer: A is incorrect. Rebaselining is rarely appropriate; sending the changes through the change control system is the best answer. Answer: D is incorrect. Requirements versioning may be appropriate if the changes are actually approved after they've passed through the change control system. Answer: B is incorrect. Configuration management controls the features and functions of the requirements. The best choice is to

send the proposed change through the change control system.

QUESTION 3

The business analyst (BA) has scheduled an informal review of audit requirements with the compliance officer. The BA wants to demonstrate that the requirements collectively support one another so begins with reviewing the:

- A. template architectures.
- B. business rules document.
- C. functional specification.
- D. work breakdown structure.

Correct Answer: A

According to the BABOK?v3 guide, the purpose of defining the requirements architecture is as follows:

"to ensure that the requirements collectively support one another to fully achieve the objectives..."

There are five elements to consider when you define the requirements architecture:

The requirements architecture viewpoints and views.

The template architectures.

The completeness.

Relating and verifying the requirements relationships.

The business analysis information architecture

QUESTION 4

Enterprise analysis provides many things for an organization. All of the following are tasks included in enterprise analysis except for which one?

- A. Assess capability gaps
- B. Determine solution approach
- C. Define business need
- D. Solution performance assessment

Correct Answer: D

Solution performance assessment is not a task of enterprise analysis; it is an input to this process. There are five tasks for enterprise analysis. define business need, assess capability gaps, determine solution

approach, define solution scope, and define business case.

Enterprise analysis is a business analysis activity that helps define and identify business opportunities for an organization.

Answer: C, A, and B are incorrect. This is an enterprise analysis task.

QUESTION 5

You are the business analyst for your organization and you're working with Adam on business analysis processes. Adam allows the business analysis activities and resources to exist in support of the organization. Of the following, what type of business analysis stakeholder is Adam?

- A. Project manager
- B. Domain subject matter expert
- C. Sponsor
- D. Regulator

Correct Answer: C

Adam is the sponsor. The sponsor allows the business analysis activities and resources to exist in support of the organization. Answer: B is incorrect. The domain subject matter expert is a person who is steeped in knowledge regarding the project's purpose. Answer: A is incorrect. The project manager must ensure that the business analysis approach is compatible with other project activities. Answer: D is incorrect. The regulator approves any tailoring to the business analysis processes or activities.

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