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ISTQB Certified Tester Advanced Level - Test Manager [Syllabus 2012]

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QUESTION 1

In the test strategy document your organization declares:

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To adopt a V-model development lifecycle, with three formal levels of testinG. unit, integration and system testing

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To use a blended risk-based and regression-averse testing strategy for each level of testing

The following is an excerpt of the "approach" section for the system test plan document of a new project:

"Testing will only use manual tests. Due to the short period of time for test execution, the following activities will be performed in parallel with test execution: Test planning, test analysis and test design.

Basic metrics will be taken for test effort (i.e. person-hours), test cases executed (passed/failed), and incidents (no more metrics, such as code coverage, will be collected)."

In the system test plan, no deviations from the test strategy are described.

Based only on the given information, which of the following statements is true?

A.

The approach described in the system test plan document is consistent with the test strategy

B.

The approach described in the system test plan document is consistent with the risk-based testing strategy, but it is inconsistent with the regression testing strategy

C.

The approach described in the system test plan document is consistent with the regression testing strategy, but it is inconsistent with the risk-based testing strategy

D.

The approach described the system test plan document is inconsistent with both the risk-based and regression testing strategies

Correct Answer: D

QUESTION 2

You are the Test Manager of a new project aimed at developing a software system that must be certified at level B of the DO-178B standard. The project will follow a V-Model software development life cycle and it will have four formal levels

of testing: component, integration, system and acceptance testing.

You must produce the test plan documentation for this project by providing an adequate coordination across the four levels of testing in order to assure audit ability.

Which of the following answers would you expect to best describe how to organize the test plan?

A. Produce a single master test plan that covers in detail all four levels, describing the particular activities for all test levels

B. Produce a master test plan that covers three levels (component, integration, system test) and a separate acceptance test plan

C. Produce a master test plan describing the relationship between the four levels, and four separate detailed level test plans, one for each level

D. Produce four separate detailed level test plans, one for each level, without a master test plan

Correct Answer: C

QUESTION 3

Which of the following statements best describes an appropriate approach for managing exploratory testing? Number of correct responses: 1

A. Define very detailed mission statements, which allow testing work to be broken into sessions of up to 10 minutes duration in which testing is guided by these mission statements

B. Break the testing work in 30 to 120 minutes sessions and use properly defined mission statements consisting of two or three sentences to guide testing during these sessions

C. Define very generic charters to drive exploratory testing sessions of 2 days where testers are completely free to decide what to test

D. Exploratory testing should not be managed because such testing is inherently unmanageable and not measurable

Correct Answer: B

QUESTION 4

You are a Test Manager working for a software organization where reviews have never been applied. After a meeting with your managers examining a business case for reviews, (including their costs, benefits, and potential issues), the

management finally decides to adopt formal reviews for future projects.

You have been given a budget that you have spent to provide training in the review process and to introduce the review process on a pilot project.

On that pilot project the introduction of reviews has been very positive in terms of positive involvement from all the participants. All the reviews applied to different documents have been very effective for their purposes (especially at revealing

defects).

Which of the following answers describes an important success factor for the introduction of formal reviews which is

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missing in this scenario?

A. Management support

B. Participant support

C. Definition and use of metrics to measure the ROI (Return On Investment)

D. Training in the review process

Correct Answer: C

QUESTION 5

Which of the following statements describing how identified product quality risks should be mitigated and managed, is true?

A. The extent of re-testing and regression testing activities should be based on the risk level

B. The identification of new risks, the re-assessment of the level of existing risks and the evaluation of the effectiveness of risk mitigation activities should only occur at the very beginning of a project

C. Risk mitigation of product quality risks can be effective only after starting test execution

D. The priority of the development and execution of tests should not be based on the risk level but only on the likelihood

Correct Answer: A

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