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QUESTION 1

The project sponsor indicates that one of the key stakeholders is very unhappy with the project schedule. The other stakeholders are happy with the schedule. Which of the following is the MOST likely reason why the stakeholder is unhappy with the schedule?

A. The stakeholder has unrealistic expectations.

B. The project manager did not obtain buy-in from the stakeholder.

C. The project manager did not discuss the schedule with the stakeholders.

D. The project manager did not schedule the project team appropriately.

Correct Answer: B

QUESTION 2

A stakeholder has indicated that a three phase project must be completed in four months instead of the previously agreed upon six months. It is determined that fast-tracking the project is the only option. Which of the following is a characteristic of fast-tracking a project?

A. Minimizes risk due to decreased timeline.

B. Requires planning and execution to be completed in parallel.

C. Minimizes cost since work is completed in four months instead of six.

D. Requires rework due to decreased timeline.

Correct Answer: B

QUESTION 3

Which of the following is included within the RFP?

A. Identify the price quote and include the communication plan.

B. Request a price and the names of the project resources.

C. The vendor that will complete the work and the vendors background, history and experience.

D. Request total cost for all work to be completed and procedures for replying to the bid.

Correct Answer: D

QUESTION 4

Which of the following are characteristics of an approved project charter? (Select Two).

A. Provides the prioritization of work from the stakeholders.

B. Defines the project managers authority.

C. Identifies what the project manager wants to derive from the project.

D. Increases the number of just-in-time processes required to decrease scope creep.

E. Validates the existence of a project.

Correct Answer: BE

QUESTION 5

Which of the following components are included in a communication plan? (Select Two).

A. Statement of Work (SOW)

B. Risk matrix

C. Frequency

D. Work Breakdown Structure (WBS)

E. Distribution list

Correct Answer: CE

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