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QUESTION 1

The project team has completed phase testing. After testing, a subject matter expert (SME) notices that a component was skipped.

Which of the following should the project manager do?

- A. Proceed with the release and document the adjustment in the change log.
- B. Proceed with the release and tell the SME the component will be added in a special release.
- C. Delay the release until the component is tested.
- D. Schedule a meeting with the stakeholders to review the impact.

Correct Answer: D

QUESTION 2

Work must be overlapped and completed in parallel rather than sequentially within the critical path in order to meet the end date of the project. Which of the following would be utilized?

- A. Optimizing
- B. Crashing
- C. Resource leveling
- D. Fast-tracking

Correct Answer: D

QUESTION 3

During which of the following process groups is the project charter developed?

- A. Pre-project setup
- B. Project execution
- C. Project planning
- D. Project control

Correct Answer: A

QUESTION 4

- All of the following are taken into account when determining the critical path EXCEPT:
- A. Late start and finish dates.
 - B. Activity durations.
 - C. Early start and finish dates.
 - D. Resource limitations.

Correct Answer: D

QUESTION 5

Which of the following actions would require a formal project closure? (Select Two).

- A. The project is delayed indefinitely because a required vendor part cannot be delivered.
- B. The project is producing a product that is no longer compliant with new Federal regulations.
- C. The project work is completed.
- D. The project has run out of money.
- E. The project sponsor has become disinterested in the project.

Correct Answer: CD

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