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QUESTION 1

A project starts out as a small three month project. One month into the project, a stakeholder asks the team for additional functionality, which is estimated to take an additional three weeks. The project manager implements the functionality while waiting for approval. This is known as which of the following?

- A. Change request
- B. Risk
- C. Resource constraint
- D. Scope creep

Correct Answer: D

QUESTION 2

Which of the following is a document used iteratively during a project to capture strengths and weaknesses?

- A. Quality plan
- B. Scope document
- C. Lessons learned
- D. SWOT analysis

Correct Answer: C

QUESTION 3

Which of the following may include meetings, status reports, and email distribution lists?

- A. Change control plan
- B. Meeting minutes
- C. Project schedule
- D. Communication plan

Correct Answer: D

QUESTION 4

Which of the following techniques modifies the schedule based upon resource constraints?

- A. Critical Chain Method

- B. Critical Path Method
- C. Arrow Diagramming Method
- D. Precedence Diagramming Method

Correct Answer: A

QUESTION 5

Which of the following conflict resolution techniques results in a lose-lose scenario?

- A. Forcing
- B. Confronting
- C. Compromise
- D. Negotiating

Correct Answer: C

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