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QUESTION 1

Which of the following documents contain a list of all problems, unfavorable events, or situations that occurred so far in the program?

A. Program charter

B. Program risk register

C. Program issue register

D. Program scope statement

Correct Answer: C

QUESTION 2

All of the following are benefits of a program except for which one?

A. Projects can operate independently of one another.

B. Resource management in a program allows resources to be shared across all projects in the program.

C. The program manager can use the same approach in stakeholder management for all projects in the program.

D. All projects follow the policies of the program and organization.

Correct Answer: A

QUESTION 3

A program manager is concerned that a program will be unable to achieve its intended benefits.

How should the program manager handle this concern?

A. Meet with the program management office (PMO) to review critical program success factors.

B. Meet with the component project managers to reallocate resources within the program.

C. Meet with the program stakeholders to determine if a reduction in program scope is acceptable.

D. Meet with the component project managers to perform risk analysis.

Correct Answer: A

QUESTION 4

You are the program manager for your organization and you\'re trying to determine if you buy or build a software solution for your organization. If you build the solution it\'ll cost you $75,000 to create and it\'ll cost you $12,000 per

month to support. If you hire a vendor they can build the solution for $63,000 but their solution will cost you $15,500 per month to support. How many months would you have to use your in-house solution to equate to the cost of the vendor\\'s solution?

A. Approximately 6 months

B. You\\'ll never be able to equate to the cost of the vendor\\'s solution.

C. Approximately 3.5 months

D. Approximately 10 months

Correct Answer: C

QUESTION 5

Robert is the program manager of the NHQ Program. His team has never worked with one another before this program and he is worried about their abilities to become a team in very short order. He would like to create a team development exercise to facilitate this process. Robert will need all of the following information except for which one to facilitate team development?

A. Risk management plan

B. Program management plan

C. Personnel records

D. Training records

Correct Answer: A

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