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PgMP

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**QUESTION 1**

You are the program manager for a construction program. In this program you are requiring that all workers adhere to the identified safety requirements. Some of the work in the program you've decided is too risky for the program team members so you've hired specialists to manage the dangerous work. The outsourcing of the dangerous work to a specialist is what type of risk response?

- A. Avoidance
- B. Mitigation
- C. Transference
- D. Enhancing

Correct Answer: C

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**QUESTION 2**

A program has a BAC of \$1,750,000 and is expected to last two years. The program is currently at the third milestone which represents 35 percent of the program work. As it happens, this program has already spent \$620,000 of the budget. Management is concerned that the program may also be slipping on schedule because the program should be forty percent complete by this time. Based on this information which type of performing is present in this scenario?

- A. Schedule, because the program's planned value is only \$700,000.
- B. Cost, because the program has a cost variance of -7,500
- C. Schedule, because the program has a schedule performance index of .88.
- D. Cost, because the program has an estimate to complete of \$1,151,429.

Correct Answer: C

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**QUESTION 3**

What document should you provide to the vendors if you're only interested for a set fee for their materials?

- A. IFB
- B. RFP
- C. RFI
- D. SOW

Correct Answer: A

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**QUESTION 4**

After program closure, the lessons learned document becomes the part of \_\_\_\_?

- A. The risk register
- B. The company's organizational process assets
- C. The program's performance record
- D. The program charter

Correct Answer: B

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**QUESTION 5**

A company is releasing a new product geared toward a specific geographic area. The program manager has received the program objectives and developed the program roadmap, which consists of six program components. Approval from the program governance board has been obtained.

What is the program manager's next step?

- A. Assign project managers and resources
- B. Classify the program's benefits
- C. Identify the program sponsor and program stakeholders
- D. Develop the program business case

Correct Answer: A

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