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QUESTION 1

A program manager is appointed to manage a new program. The organization's leadership has specified a list of benefits that the program should deliver and has requested that the program manager determine when incremental benefits can be realized.

What should the program manager do first?

- A. Develop the benefits sustainment plan.
- B. Develop the program management plan.
- C. Develop the program roadmap.
- D. Develop the component project schedules.

Correct Answer: C

QUESTION 2

Performing quality assurance in a program can result in which one of the following?

- A. Quality control execution
- B. Scope fulfillment
- C. Quality management plan
- D. Change requests

Correct Answer: A

QUESTION 3

A program manager has been assigned to a program that has received approval of the program charter and for which a stakeholder register has been prepared. During stakeholder engagement planning, the program manager should consider which of the following stakeholder aspects?

- A. Attitude about the program, external political position, and technical expertise
- B. Level of influence and participation and attitude about the program
- C. Expectations of program benefits, level of influence, and organizational culture
- D. Level of support/opposition, technical expertise, and organizational culture

Correct Answer: C

QUESTION 4

You are the program manager for the HNY Corporation and you complete programs for other companies in your role. You have just been assigned a new program that is very similar to a recently completed program you did for your company. Management has asked you to create a cost estimate for the program so you base your current cost estimate on the recently finished program. What type of estimating technique have you used in this instance?

- A. Bottom-up
- B. Parametric
- C. Analogous
- D. Rough order of magnitude

Correct Answer: C

QUESTION 5

What is the formula to determine earned value (EV) for a program?

- A. Percent complete times percent remaining in the program
- B. Percent completes time the program cost estimate
- C. Percent complete times the program budget at completion
- D. Percent complete times the program cost of labor and materials

Correct Answer: C

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