

MOPF^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

How does portfolio management support effective corporate governance?

- A. Portfolio management assesses whether the programmes and projects within the portfolio are necessary, sufficient, achievable and affordable
- B. Portfolio management develops delivery capability across the organization
- C. Portfolio management aligns performance and portfolio reporting in terms of timing and content
- D. Portfolio management links delivery of the organization's strategic objectives with investment in change in a transparent way that enhances effective accountability

Correct Answer: D

QUESTION 2

How do portfolio and performance management coordinate to deliver strategic objectives?

1.
Utilise the expertise of the performance management function in designing portfolio performance metrics
 2.
Deliver change initiatives that contribute to strategic objectives
 3.
Incorporate the anticipated impact of the portfolio in performance targets
 4.
Ensure the performance management function are engaged at an early point in the development of business cases
- A. 1, 2, 3
 - B. 1, 2, 4
 - C. 1, 3, 4
 - D. 2, 3, 4

Correct Answer: C

QUESTION 3

What portfolio document provides stakeholders with an authoritative, up to date source of advice on the portfolio management practices adopted and governance arrangements?

- A. Portfolio Management Framework
- B. Portfolio Strategy
- C. Portfolio Delivery Plan
- D. Portfolio Resource Schedule

Correct Answer: C

QUESTION 4

What affects how the MoP principles and practices are adapted by an organization?

- A. The organization's decision-making standards and processes
- B. The organization's use of sophisticated approaches
- C. The organization's operational targets
- D. The organization's experience in the use of relevant IT solutions

Correct Answer: A

QUESTION 5

Which is a main element in the resource management practice?

- A. Understanding the demand for constrained resources
- B. Motivating people to commit to the delivery of shared goals
- C. Scheduling portfolio initiatives to avoid adversely impacting operational performance
- D. Emphasising the need to operate as one team

Correct Answer: A

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