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QUESTION 1

What role provides facilitated workshops to promote consistent project management practice?

A. Project Specialist

B. Project Officer

C. Head of Project Office D. Secretariat/administrator

Correct Answer: A

QUESTION 2

Which of the following statements about Key Performance Indicators are true?

1.

 Can be used to maintain buy in and commitment from stakeholders

2.

 Will be the same for every P3O

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 is true

Correct Answer: A

QUESTION 3

Which of the following are critical success factors for the introduction of standard tools and techniques to the P3O model?

1.

Identify the benefits a tool will provide to an organization before focussing on its features

2.

Ensure the complexity of the tools and techniques matches the capability maturity of the organization

3.

Implement new tools as part of an organizational change programme

4.

Implement tools simultaneously across all programmes and projects

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: A

QUESTION 4

What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

A. Gated reviews

B. Business process svvimlanes

C. Capacity planning for resource management

D. Management dashboards

Correct Answer: A

QUESTION 5

Which of the following describe a decentralized P3O model?

1.

 Uses hub offices to support local need

2.

 Has a single office providing support to the entire organization

3.

 Has a central office typically providing portfolio support

4.

 Uses standards set by a central COE with local variations

A. 1,2,3

B. 1,2,4

C. 1,3,4

D. 2,3,4

Correct Answer: C