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QUESTION 1

Which of the following modules is NOT part of the current or planned ERM implementation in Nokia?

- A. Competence management.
- B. Time registration.
- C. Resource change management.
- D. Demand planning.

Correct Answer: C

QUESTION 2

Which is not a factor in choosing a subcontractor?

- A. Complexity of requirements.
- B. Price competition.
- C. Competency.
- D. Personal relationship with management.

Correct Answer: D

QUESTION 3

Demand Planning meetings will generate inputs to:

- A. 4C, with impacts to volumes estimations.
- B. my ERM, with impact to resource allocations to project team.
- C. nelle, with impacts to Supply Chain and PRS (Profitability Reporting System) figures.
- D. my ERM, with impact to resource allocations to project team and nelle, with impacts to Supply Chain and PRS (Profitability Reporting System) figures.

Correct Answer: D

QUESTION 4

As theoretically defined, what characteristic best describes the cost baseline?

- A. Total budget for the project.

- B. Time phased budget for the project.
- C. Total budget for the project including the contingency budget.
- D. Total budget for the project including the contingency budget and the management reserve.

Correct Answer: B

QUESTION 5

What is the best timing to review the estimate at completion (EAC)?

- A. Only during the planning phase, in order to anticipate all possible risks.
- B. Only during project closure, in order to consistently explain the project results.
- C. During the entire project lifecycle, at least once per month, and at every major change in scope.
- D. Only when the project manager requests a review of the cost deviations.

Correct Answer: C

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