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QUESTION 1

Your company has decided to invest in a revolutionary product that will make the delivery of online orders easier and will cut down the delivery time by no less than 35%. While measuring the value of the new component with relation to the market, which of the following should be used?

- A. Comparative Advantage Analysis
- B. Market Requirement Analysis
- C. Weighted Ranking and Scoring
- D. Cost-Benefit

Correct Answer: A

QUESTION 2

Which of the following is NOT considered as a criteria for prioritization?

- A. Interdependency
- B. Number of Human Resources Required
- C. Legalities D. Strategic Alignment

Correct Answer: C

QUESTION 3

While planning for risk management, multiple investment choice tools are used as part of the quantitative and qualitative analyzes; which of the following tools determines the effect of changing one or more factors?

- A. Trade-Off Analysis
- B. Market Payoff variability
- C. Budget Variability
- D. Performance variability

Correct Answer: A

QUESTION 4

A big strategic change occurred at the organization level and has impacted multiple portfolios in the organization including yours. The CEO has asked you to prepare a presentation to depict the impact of this

change on portfolio resources.

Which of the following should you present in this case?

- A. Communication matrix and communication calendar
- B. Resource Histograms
- C. Benefits Realization
- D. Efficient Frontier

Correct Answer: B

QUESTION 5

While managing portfolio communications, the portfolio manager needs to account for the communication needs of the component teams in order for them to stay in the loop of the big picture. Which of the following can be of interest to this group of stakeholders?

- A. To know about the portfolio changes, risks and issues that may affect their components
- B. To be informed regularly of the portfolio progress so they can adjust their work accordingly
- C. To be informed of all portfolio changes so they can assess which changes affect their components
- D. To know about the portfolio changes, risks and issues that may affect their components, and to do interdependency management in order to cover any dependent component's issues

Correct Answer: A

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