

# PK0-004<sup>Q&As</sup>

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**QUESTION 1**

A project team lacks the necessary team members to complete a project. The project manager has rejected numerous candidates.

This is an example of:

- A. outsourcing.
- B. low-quality resources.
- C. benched candidates.
- D. resource planning.

Correct Answer: D

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**QUESTION 2**

Because of space limitations, there has been a long history of contention among the team.

Which of the following actions can the project manager take that would MOST contribute to a successful project?

- A. Ignore the issue.
- B. Require staff to focus on deliverables.
- C. Replace team members.
- D. Hold an open dialogue to build consensus.

Correct Answer: D

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**QUESTION 3**

Which of the following captures unforeseen activities throughout the project that need attention and resolution?

- A. Gantt chart
- B. Action items
- C. Project schedule
- D. Meeting minutes

Correct Answer: A

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**QUESTION 4**

Which of the following is the BEST source for identifying the defect tolerance of a project?

- A. SOW
- B. SWOT
- C. KPP
- D. SLA

Correct Answer: D

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**QUESTION 5**

A task on the critical path has just been completed. The project manager has been informed that the person responsible for the next task has gone on an approved leave. Which of the following types of organizational structure does this scenario BEST describe?

- A. Functional
- B. Projectized
- C. Strong matrix
- D. Flat

Correct Answer: D

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