

# PMI-ACP<sup>Q&As</sup>

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**QUESTION 1**

How should a project leader manage stakeholder expectations in an agile project?

- A. Establish a common vision and success criteria and involve all the stakeholders in the iteration reviews.
- B. Invite stakeholders for the iteration reviews but do not include new stakeholders which may limit project success.
- C. Involve all the stakeholders in iteration reviews but do not entertain all expectations of all stakeholders.
- D. Communicate issues to all stakeholders via email and only communicate risks to internal stakeholders.

Correct Answer: C

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**QUESTION 2**

A common reason that a story may not be estimable is that the:

- A. team lacks domain knowledge.
- B. business needs are prioritized over the system design.
- C. developers do not understand the tasks related to the story.
- D. team has no experience in estimating.

Correct Answer: A

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**QUESTION 3**

During a retrospective meeting, a team develops a large list of initiatives. All will have a positive impact and improve team performance.

What should the agile coach do next?

- A. Positively acknowledge the list and share it with management
- B. Immediately have the team implement the initiatives
- C. Help the team choose one or two initiatives for immediate implementation
- D. Ask the team to choose and implement the most complex initiative

Correct Answer: A

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**QUESTION 4**

DRAG DROP

Match the traditional contract model of the left with the Agile alternative on the right.

Select and Place:

Analysis, design, development and testing occurs sequentially		Change is accommodated within the non-contractual product backlog.
No value delivered until the entire project has been completed.		The highest risk and highest value items are tackled first.
There is no attempt to control the order in which the requirements are tackled.		Value delivered at the end of every Sprint.
Success is measured by reference to conformance with the plans.		There is concurrent design and development.
Changes 'controlled' by means of the change control mechanism.		Success is measured by reference to the realization of the desired business outcomes.

Correct Answer:

	Changes 'controlled' by means of the change control mechanism.	Change is accommodated within the non-contractual product backlog.
	There is no attempt to control the order in which the requirements are tackled.	The highest risk and highest value items are tackled first.
	No value delivered until the entire project has been completed.	Value delivered at the end of every Sprint.
	Analysis, design, development and testing occurs sequentially	There is concurrent design and development.
	Success is measured by reference to conformance with the plans.	Success is measured by reference to the realization of the desired business outcomes.

**QUESTION 5**

In Agile projects, how are planning outputs shared with stakeholders?

- A. Using the most highly visible method possible
- B. On a need-to-know basis depending on role
- C. According to the project communications plan
- D. Through a series of stakeholder meetings

Correct Answer: A