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### QUESTION 1

A new project is in the planning phase. The business owner believes that, since the timeline is aggressive, requirements elicitation should begin as soon as possible.

Which activity should the business analyst initiate before beginning requirements elicitation?

- A. Draft a high-level data model.
- B. Prepare the requirements traceability matrix.
- C. Document how the relevant systems interact.
- D. Define how the solution will be evaluated.

Correct Answer: D

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### QUESTION 2

When faced with a tight timeline, the project sponsor suggests that the project team start development without creating traceability artifacts. What should the business analyst do?

- A. Negotiate for a quick approval of a reduced set of traceability artifacts.
- B. Explain the value of requirements traceability.
- C. Eliminate traceability activities for the project.
- D. Start development activities without traceability items.

Correct Answer: A

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### QUESTION 3

A project that was ongoing well for the last few months has encountered a situation-regulatory authorities have deemed that the project does not meet their requirements. Although regulatory requirements were identified during an earlier phase of the project, there is no substantial evidence to prove that the requirements were formally rejected.

This could have been avoided if:

- A. the customer met with regulatory authorities to verify that their requirements were also considered.
- B. a change control process for requirements and their statuses was followed.
- C. the project manager circulated the meeting minutes after the discussions with all the attendees.
- D. the project team documented customer requests and obtained sign-off.

Correct Answer: D

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**QUESTION 4**

Testing on a project has been completed. In order to proceed with deployment, a decision is needed.

Who should the business analyst contact to review the testing results and get approval to proceed with deployment?

- A. The tester identified in the testing strategy
- B. The project manager identified in the project charter.
- C. The project sponsor identified in the scope document.
- D. The person identified in the RACI matrix.

Correct Answer: D

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**QUESTION 5**

A business analyst is discussing the acceptance criteria for a new measurement system with the operations manager. The operations manager is particularly concerned about the accuracy of the new system because mistakes in data measurements could be extremely costly to fix.

Which of the following is the best strategy to define the appropriate acceptance criteria?

- A. Quantify the risks associated with the measurement errors and update the risk register.
- B. Clearly define the maximum acceptable error rate for the new system.
- C. Ask the operations manager to formally accept the requirements documents.
- D. Plan a training session for the new system before it is handed over to the operations manager.

Correct Answer: B

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