

# PMI-PBA<sup>Q&As</sup>

PMI Professional in Business Analysis

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### QUESTION 1

A project's requirements baseline is established and approved. A stakeholder then submits a new requirement through the change control process.

How can the business analyst determine the impact on existing requirements?

- A. Use time-boxing to defer the new requirement.
- B. Review the requirements traceability matrix.
- C. Update the use case documentation.
- D. Perform a stakeholder analysis

Correct Answer: A

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### QUESTION 2

A company has just finished the development work for a new software sales tracking application and is in the process of validating that the new application meets all of the acceptance criteria defined for the business requirements. During the validation process, a stakeholder discovers that the application does not provide the selection criteria needed to produce the sales volume reporting required by the company's financial department. The business analyst for the project determines that the selection criteria needed was not specified in the system requirements or design specifications.

Which of the following tools and/or techniques might be used by the business analyst to determine how the selection criteria requirement was missed?

- A. Root cause analysis, fishbone diagram, and/or the Five Whys
- B. Scope modeling, Ishikawa diagram, and/or the Five Whys
- C. Root cause analysis, problem tracking, and/or benchmarking
- D. Cause and effect diagram, brainstorming, and/or the Five Whys

Correct Answer: C

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### QUESTION 3

Which of the following best describes the function of the requirements baseline?

- A. Tracks the progress of requirements documentation.
- B. Defines how the project will be scheduled.
- C. Provides the basis for the development scope.
- D. Controls the product development and evolution.

Correct Answer: A

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**QUESTION 4**

Which of the following tools will help facilitate the decision-making process when stakeholders do not agree on the value of an initiative?

- A. Gap analysis
- B. Force-field analysis
- C. Feasibility analysis
- D. PEST analyst

Correct Answer: B

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**QUESTION 5**

The software developers have delivered a completed solution. The quality assurance team has passed the solution. What should the business analyst do next?

- A. Evaluate the solution against the project charter.
- B. Conduct performance testing.
- C. Evaluate the solution with the sponsor(s)
- D. Conduct user acceptance testing.

Correct Answer: D

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