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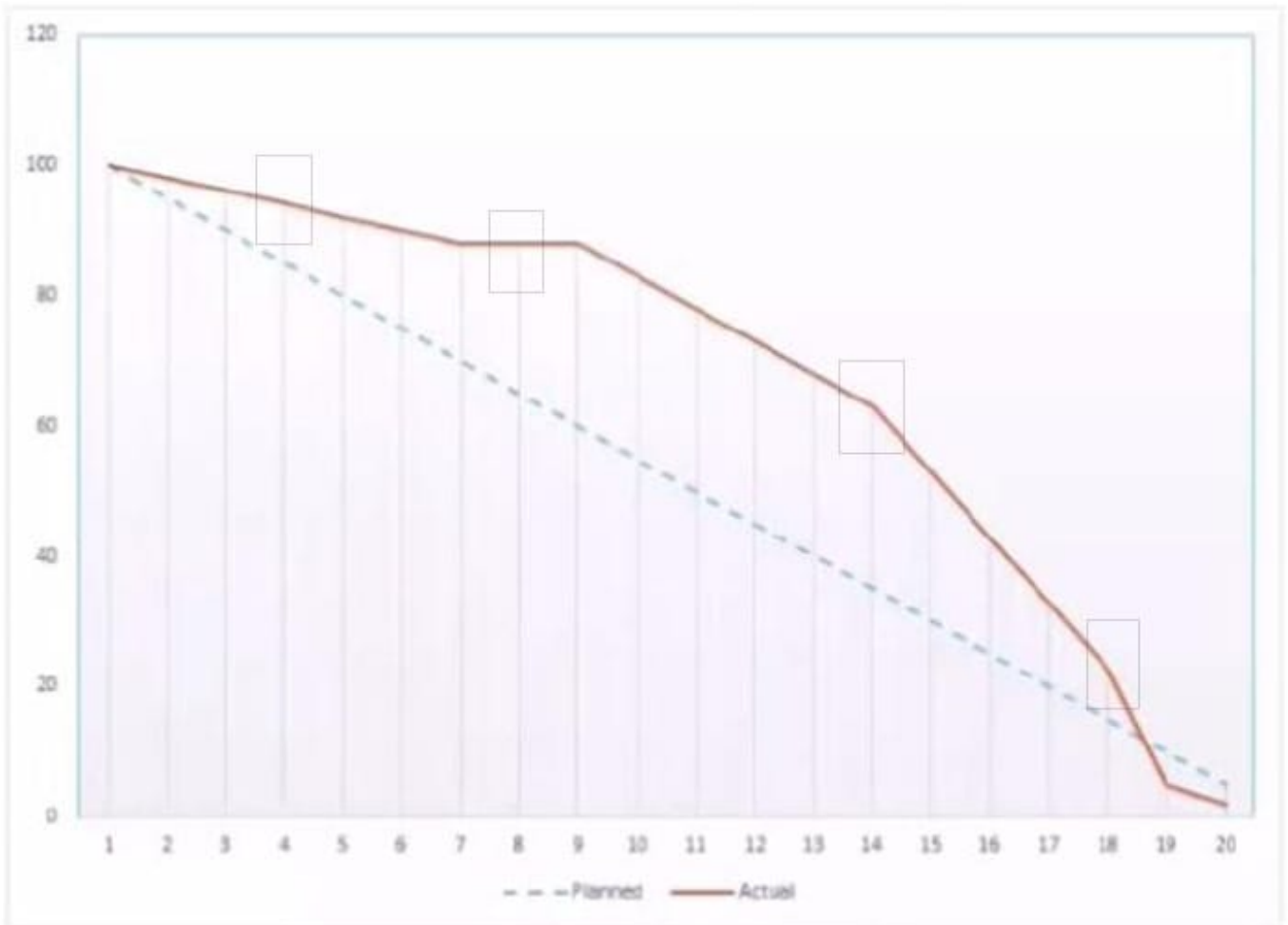


QUESTION 1

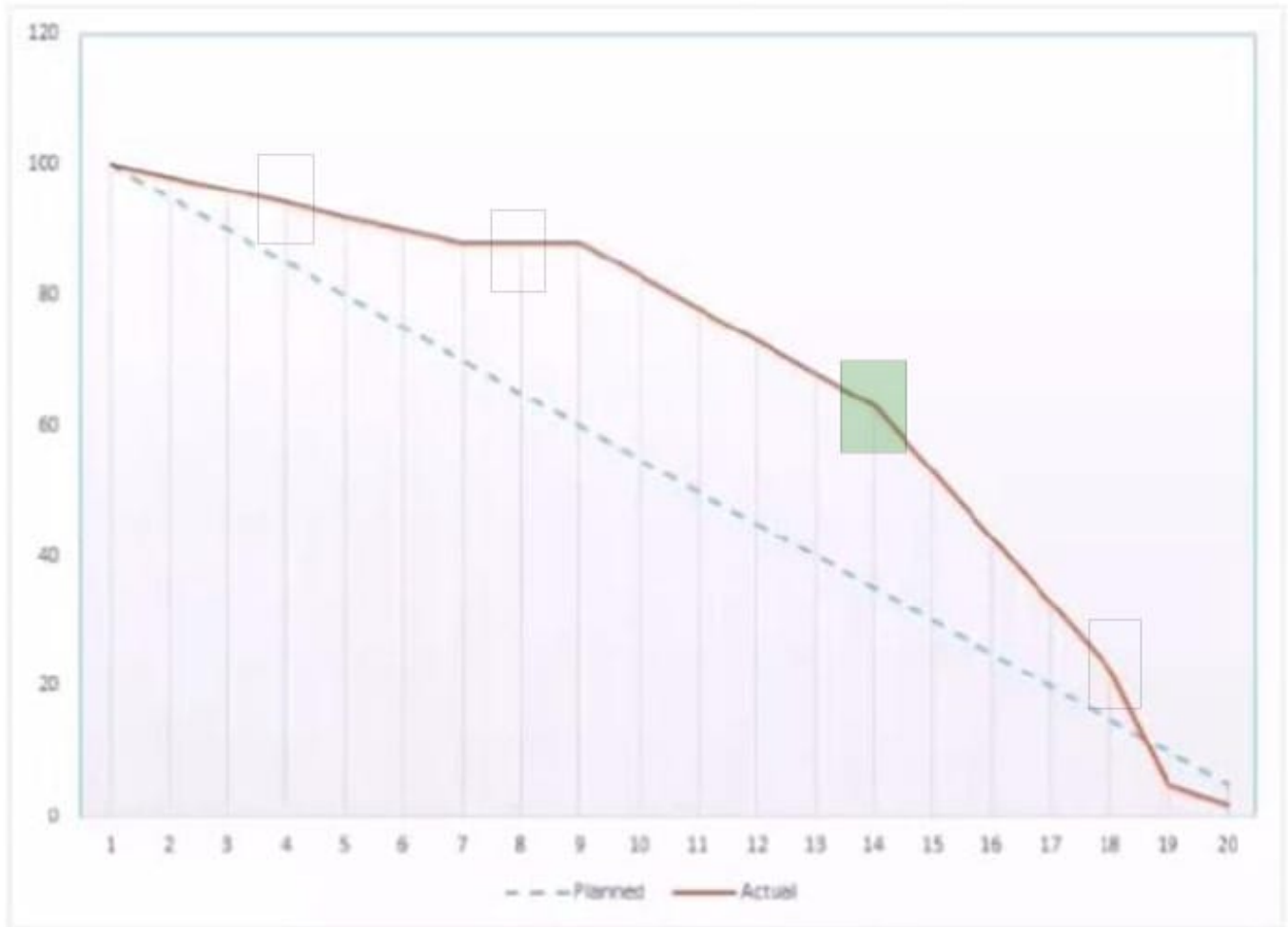
HOTSPOT

An agile team is conducting a sprint retrospective and wants to focus on the practices that allowed them to recover after a bad start. Please click on the area of the burndown chart that the team should focus on.

Hot Area:



Correct Answer:



QUESTION 2

A project manager is leading a software development project. Recently, team members have complained that during the last few daily standup meetings, a key stakeholder frequently interrupts, requests explanations, and proposes unplanned changes. This issue is frustrating the project team and slowing down the work.

What should the project manager do?

- A. Instruct the team to work as planned and ignore the stakeholder's requests.
- B. Escalate the situation to upper management.
- C. Add more team members to make up for any project delays.
- D. Address the issue with the stakeholder and explain the situation.

Correct Answer: D

QUESTION 3

A project manager joins a team that is providing a customized enterprise resource planning (ERP) system to a client. A potential design problem is identified by the development team. After reviewing this issue with the project owner and team members, all agreed to revise the design to avoid a system defect when deployed. The design is already approved.

What should be the project manager's next steps?

- A. Conduct a proof of concept to make sure there are no problems in the revised design
- B. Amend the design specifications and pass them to the development team for reprogramming
- C. Make a change request and get format approval from the project owner
- D. Inform the client of the problem and follow the change request process

Correct Answer: A

QUESTION 4

An agile project team is working on an infrastructure product to be delivered incrementally over several iterations. Midway through the third iteration, the whole company is informed that the operating systems supported by the infrastructure will be terminated in the upcoming quarter. Several thousand machines will be impacted by this change.

What should the project manager do first?

- A. Prioritize the upgrade of project machines with the IT department.
- B. Inform the product owner and request more project resources.
- C. Schedule a session with stakeholders to understand the impact.
- D. Add product backlog items to prioritize operating system stories.

Correct Answer: C

QUESTION 5

A project team needs to follow regulatory compliance guidelines that are mandatory for the project. What should the project manager do to ensure compliance adherence?

- A. Assess compliance when there is time in the project.
- B. Assign a project team member to ensure compliance.
- C. Review compliance adherence at the end of the project.
- D. Include compliance within the development tools.

Correct Answer: D

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