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QUESTION 1

A project manager is assigned to a new project and is allocated with virtual team members. Later, two more members from a recently acquired company join as additional resources to the project team. In order to ensure that there are no potential misunderstandings, what should the project manager do?

- A. Send an email update to existing team members about the addition of the new team members.
- B. Set up a weekly meeting with the new team members for a couple of months.
- C. Request the transfer of the new members to another project, citing a risk of confusion.
- D. Update and share the guideline document dealing with team communication.

Correct Answer: D

QUESTION 2

During project execution, a project manager discovers that the budget at completion has shifted significantly and is higher than expected. What should the project manager do?

- A. Adjust the original budget estimates with the current cost variance.
- B. Negotiate the project changes and adjust stakeholder expectations.
- C. Perform a root cause analysis of the project performance.
- D. Review the activity duration to reforecast the project completion date.

Correct Answer: C

QUESTION 3

During the implementation stage of a project, a newly appointed team leader approaches the project manager to verify the team's tasks and schedule. The work did not go as planned due to the team leader's lack of management experience. This could cause delays for the project.

What should the project manager do?

- A. Ask the human resources director to appoint a senior team leader
- B. Inform the project sponsor about the possible delay
- C. Directly manage the project team to avoid project delays
- D. Provide mentoring to the newly appointed team leader

Correct Answer: D

QUESTION 4

A new project manager has been assigned to an environmental project. After reviewing the project plan, the project manager notices that health and safety requirements have not been properly addressed. This is a serious concern, and the project manager wants to fix this issue immediately.

Why is this situation problematic?

- A. Injury or loss incidents could delay project deliverables.
- B. It is imperative that established performance metrics are met.
- C. The project manager is obligated to comply with the project location's regulatory requirements.
- D. The project manager must follow their employer's organizational process assets (OPAs).

Correct Answer: C

QUESTION 5

A team is working on a project using a hybrid approach, and they are facing a lot of obstacles and blockers from some stakeholders. What should the project manager do to improve project performance?

- A. Ask stakeholders to communicate with the project manager and not directly with the team
- B. Empower the team members to remove obstacles and blockers
- C. Address and remove obstacles and blockers for the team
- D. Add blockers to the issue log and risk management plan

Correct Answer: C

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