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QUESTION 1

A project is in progress with a team that is new to agile approaches. After the first sprint review, the team performance begins slipping, and the conclusion is that there is not an adequate flow of work for the team. What should the project manager do?

- A. Provide the product owner with training.
- B. Submit a change request to rebaseline the project.
- C. Change the project approach to hybrid.
- D. Discuss the issue with the stakeholders.

Correct Answer: D

QUESTION 2

A project with multiple teams recently transitioned from a predictive approach to agile as requested by the product owner. Midway through implementation, a team member noticed there was no technical capability to support the current business requirement; therefore, the project will need to be reworked and the issue needs to be communicated to all stakeholders.

What should the agile project lead have done to avoid this situation?

- A. Assessed the technical and organizational readiness for the project and identified risks at the beginning of the first iteration
- B. Requested the product owner's approval to add an external expert to define the acceptance criteria
- C. Defined a clear acceptance criteria at the initiation phase and continued with the project
- D. Increased the communications between the team member and the product owner

Correct Answer: A

QUESTION 3

During an iteration of a project, a planned activity becomes more complex. The work should be delivered in the shortest time possible. What approach should be used in this situation?

- A. The team facilitator gets support from external team members.
- B. The team members bring in a specialist to help them
- C. The product owner moves it to the product backlog.

D. The cross-functional team member work together to complete the activity

Correct Answer: B

QUESTION 4

A technician is scheduled to install internet service at the homes of three remote call center agents who have different working schedules. Their functional managers arranged time off to allow time for installation and testing. The carrier sends an email to the project manager stating that one appointment is delayed for 2 days.

What does the project manager need to do now?

- A. Inform the relevant stakeholders.
- B. Inform the project team only.
- C. Inform the product owner.
- D. Inform the project sponsor.

Correct Answer: A

QUESTION 5

A company's CEO has just returned from a conference on the use of artificial intelligence (AI) and would like the project manager to implement this technology in the organization What should the project manager do first?

- A. Start developing a business case.
- B. Start a strengths, weaknesses, opportunities and threats (SWOT).
- C. Engage stakeholders and allocate resources
- D. Gather requirements from stakeholders

Correct Answer: A

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