

PMP^{Q&As}

Project Management Professional - 2024 New Version

Pass PMI PMP Exam with 100% Guarantee

Free Download Real Questions & Answers **PDF** and **VCE** file from:

<https://www.pass2lead.com/pmp.html>

100% Passing Guarantee
100% Money Back Assurance

Following Questions and Answers are all new published by PMI Official Exam Center

- ⚙️ **Instant Download** After Purchase
- ⚙️ **100% Money Back** Guarantee
- ⚙️ **365 Days** Free Update
- ⚙️ **800,000+** Satisfied Customers



QUESTION 1

A project manager is managing a large project. A stakeholder has just discovered a new risk that has not been identified in earlier stages.

What should the project manager do?

- A. Communicate the risk to the steering committee and request a mitigation plan from senior management.
- B. Perform a risk analysis directly with the stakeholder who raised the risk and update the risk register.
- C. Confirm to the stakeholder that the risk register has been completed and validated by all stakeholders.
- D. Add the risk to the risk register and reevaluate the register with help from the project team and stakeholders.

Correct Answer: D

QUESTION 2

A project manager is leading a strategic and competitive advantage project for a healthcare organization that is in its testing phase. The team has been working on this project for 6 months, and the morale of the team is low due to the schedule.

What can the project manager do to motivate the team?

- A. Continue to perform the last phase of the project with the project team as this will benefit the organization and provide a competitive edge.
- B. Talk to the business team about the project phase and the team's commitment, and request a monetary reward for the team.
- C. Speak with the project management office (PMO) and request a 2-week extension of the schedule so the team can have rotational time off.
- D. Meet with the horizontal team managers to recognize the team members and give rewards and promotions upon completion of the project.

Correct Answer: D

QUESTION 3

The project manager of an agile project has been asked to reduce the budget by 30%. Since this is a small project team, the budget is primarily allocated to resources. What strategy should the project manager use in order to keep delivering value in a restricted environment?

- A. Reduce the project staff and adjust the scope and timelines accordingly in support of the budget reduction.
- B. Balance the project team in order to accommodate the budget challenges, and provide training to mitigate the risk of low performance.

C. Prioritize the product backlog looking for high business value and low effort, and adjust the project budget and staffing to account for those items.

D. Restrict the project scope only to basic critical features and run the project with the current staffing level until all of the budget is consumed

Correct Answer: C

QUESTION 4

What is the term assigned to products or services having the same functional use but different technical characteristics?

A. Scope

B. Quality

C. Specification

D. Grade

Correct Answer: D

QUESTION 5

The project sponsor of a major initiative is consistently changing the prioritization of modular work packages. The team is used to three week sprints and is becoming increasingly frustrated with the daily changes in scope. What should the project manager do?

A. Move to a Kanban strategy so that work can be reallocated more easily

B. Decrease the sprint cycle to the average re-prioritization request by calculating it in days

C. Set up a meeting with the project team and ask for their opinion on what to do

D. Set up a meeting with the sponsor to explain the importance of keeping a strict sprint cycle

Correct Answer: D
