

PRINCE2-PRACTITIONER^{Q&As}

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QUESTION 1

MANAGING A STAGE BOUNDARY

At the end of stage 3, the pilot courses have been planned and this work revealed that sales of the health and safety training course were expected to be higher than originally expected. Therefore, the project manager revised the sales forecast for the course. This revised forecast needs to be both reviewed and approved.

Who should review this forecast after it has been updated as part of the 'update the business case' activity?

- A. ABC Company's board of directors including the Chief Executive Officer
- B. The Business Development Director who is the executive
- C. The Operations Director who is the senior user
- D. The team manager for the 'delivered pilot courses' work package

Correct Answer: A

Reference: <https://www.prince2.com/uk/prince2-business-case#:~:text=During%20the%20project%2C%20a%20PRINCE2,it%20should%20be%20done%20now>

QUESTION 2

MANAGING PRODUCT DELIVERY

The team manager for the production of the 'marketing materials' has identified that they will not be ready within the timescale agreed in the work package. The team manager has sufficient tolerance to take corrective action. As a result, additional resources have been assigned to this work package.

Which theme is being applied?

- A. Risk
- B. Organization
- C. Progress
- D. Change

Correct Answer: A

QUESTION 3

The Health and Safety Training Project is a critical project within a programme. Due to resource constraints within the programme, the programme manager has been appointed as both executive and project manager of the Health and Safety Training Project.

Is this an appropriate action, and why?

- A. Yes, because the programme manager can ensure that the project is aligned to the programme outcomes
- B. Yes, because the programme manager can be appointed as executive of the programme's projects
- C. No, because the programme manager's role should remain separate from that of the project's executive
- D. No, because the role of executive and project manager should remain separate for governance reasons

Correct Answer: D

QUESTION 4

The delivery of the pilot courses has been split into two separate products: 'planned pilot courses' and 'delivered pilot courses'. 'Planned pilot courses' will be produced during stage 3, and the 'delivered pilot courses' will take place during

stage 4. This will allow the project board to approve the plan for the pilot courses before the resources are committed to delivering the pilot courses.

Why is this an appropriate application of the plans theme to control the project?

- A. Because a PRINCE2 project should focus on the quality of the products being delivered.
- B. Because the pilot courses have been broken down into two separate products.
- C. Because the project board should ensure that lessons from one stage are applied to the next stage.
- D. Because the delivery steps to create the pilot courses have been aligned to the management stages.

Correct Answer: D

QUESTION 5

DRAG DROP

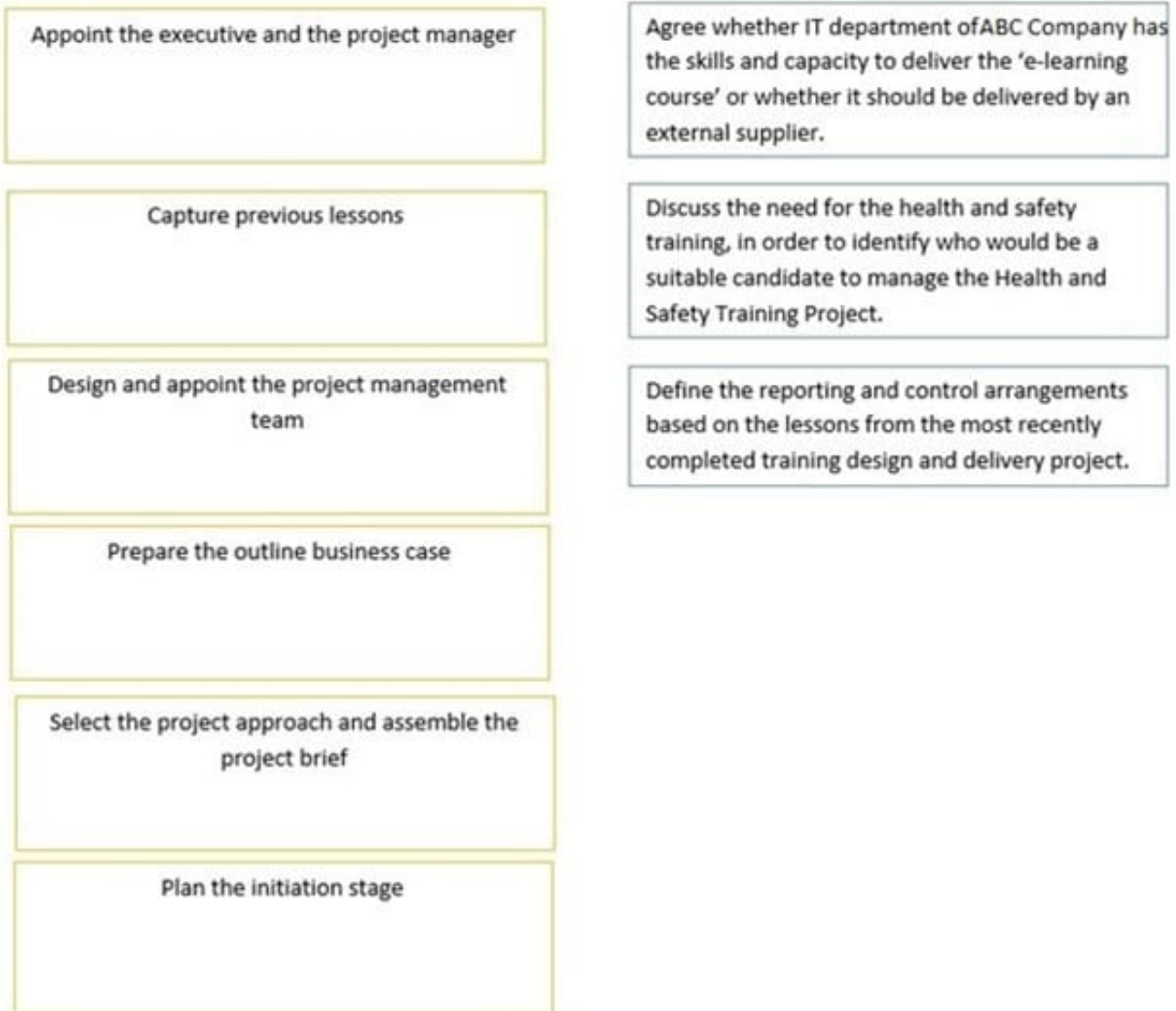
STARTING UP A PROJECT

Here are three actions carried out during the 'starting up a project' process.

As part of which activity (A-F) should each action occur?

Choose only one activity for each action. Each activity can be used once, more than once, or not at all.

Select and Place:



Correct Answer:



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