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QUESTION 1

George is a Scrum Master on a project to develop a Course Management System and Leave Management System for Greyward University. He is maintaining an Impediment Log. Which one of the following statements is NOT TRUE regarding Impediment Logs?

- A. An impediment is any hindrance or hurdle that reduces the productivity of the Scrum Team.
- B. Impediments can be internal or external to the team.
- C. The Impediment Log must be shared with the stakeholders.
- D. Impediments should be formally recorded by the Scrum Master in an Impediment Log.

Correct Answer: C

Reference: <http://blog.scrumstudy.com/scrumbstudy-scrum-video-on-daily-standup-meeting-and-itsimportanceto-a-scrum-team/>

QUESTION 2

Which of the following about User Story Acceptance Criteria is true?

- A. User Stories are objective, and the Acceptance Criteria provides the subjectivity required for the User Story to be considered as Done.
- B. In the Sprint Review Meetings, the Acceptance Criteria provides the context for the Scrum Master to decide if a User Story has been completed satisfactorily.
- C. It is the Scrum Master who has to ensure that the Acceptance Criteria for a User Story are not changed by the Product Owner in the middle of a Sprint.
- D. It is the Scrum Team's responsibility to keep track of what changes are being made to the Acceptance Criteria even during the Sprint.

Correct Answer: C

User Story is Done according to the agreed upon Acceptance Criteria. Thus, the role of Acceptance Criteria in maintaining quality is critical and needs to be clearly understood by the team. It is the responsibility of the Scrum Master to ensure that the Acceptance Criteria for a User Story are not changed by the Product Owner in the middle of a Sprint. Partially completed User Stories are rejected as not Done and moved back into the Prioritized Product Backlog.

Reference: <http://blog.scrumstudy.com/scrumbstudy-scrum-video-on-acceptance-criteria-andprioritizedproduct-backlog/>

QUESTION 3

On a hydroelectric power project, damage to life and property due to floods and landslides has been identified as a potential risk. Which of the following Risk Assessment Techniques can be used by the Scrum Team to assess the potential risk, and its impact on project objectives?

- A. Probability Impact Grid.

- B. Probability Trees.
- C. Pareto Analysis.
- D. Expected Monetary Value.

Correct Answer: A

Reference: <https://scrumstudy.wordpress.com/2014/08/27/scrum-master-how-are-risks-assessed-in-a-scrum-project/>

QUESTION 4

Each Scrum role has specific responsibilities in managing a Scrum project. Below, choose the role that is correctly matched to its responsibility.

- A. Product Owner - invites to a grooming session only those stakeholders whose feedback is required and who can make final decisions about which suggested changes can be considered as Formal Change Requests.
- B. Scrum Master - ensures that the requirements and Acceptance Criteria are not altered during the Sprint Review Meeting.
- C. Stakeholders - incorporate new and modified features into the deliverables whenever possible.
- D. Scrum Team - decide whether the change can wait until the next Sprint or represents an urgent situation that may require ending the current Sprint and starting a new one.

Correct Answer: B

Reference: <http://blog.scrumstudy.com/change-management-in-scrum-framework/>

QUESTION 5

Gregory is the Scrum Master on a project to create automated devices for the health industry. He advocates that every member of the Scrum Team should actively participate in team building activities, estimation meetings, and in Daily Standups. He looks to give more responsibility to team members.

Which of the following theories does Gregory seem to subscribe to?

- A. Theory X
- B. Theory Y
- C. Maslow's hierarchy of needs
- D. Win/Win Conflict Resolution

Correct Answer: C

Reference: <https://medium.com/serious-scrum/we-dont-let-the-teams-self-organise-fd27807d8e15>