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QUESTION 1

Which of the following team roles would be most appropriate to enhance the team and why? 2 credits

- A. A person with the ability to complete tasks
- B. A quality assurance officer
- C. A person with in-depth technical skills
- D. A person who brings new ideas to the team

Correct Answer: D

QUESTION 2

Evaluate the status of the project against the defined exit criteria. Which of the following options shows the correct status? 2 credits

- A. Criteria A = OK, criteria B = OK, criteria C = OK
- B. Criteria A = NOT OK, criteria B = NOT OK, criteria C = OK
- C. Criteria A = OK, criteria B = NOT OK, criteria C = NOT OK
- D. Criteria A = NOT OK, criteria B = NOT OK, criteria C = NOT OK

Correct Answer: B

QUESTION 3

Which of the following is a valid drawback of independent testing? 1 credit

- A. Developer and independent testing will overlap and waste resources.
- B. Developers lose the sense of responsibility and independent testers may become a bottleneck.
- C. Independent testers need extra education and always cost more.
- D. Independent testers will become a bottleneck and introduce problems in incident management.

Correct Answer: B

QUESTION 4

What would be a test approach regarding the test design techniques to be applied that would fit an item with the highest risk? 2 credits

- A. Component testing; decision testing; System testing; exploratory testing

- B. Component testing: decision testing; System testing: decision table testing
- C. Component testing: statement testing; System testing: equivalence partitioning
- D. Component testing: statement testing; System testing: decision table partitioning

Correct Answer: B Scenario 6, V4 "Independent Test Team"

You have for a while been trying to hire a second test automation specialist for your test team. However, you did not have any luck in finding a suitable candidate. So now, you have been asked by IT management of XYZ to forward a proposal with alternative solutions for building an automated regression test suite at system test level over a period of 2 years including needed training and eventual handover to the test team.

QUESTION 5

Why might a RAD approach be a better option for the test manager rather than a sequential development? 2 credits

- A. It will extend the development team's abilities and enhance future delivery capabilities.
- B. It will allow the marketing, clerical and testing staff to validate and verify the early screen prototypes.
- C. Time-box constraints will guarantee code releases are delivered on schedule.
- D. More time can be spent on test execution as less formal documentation is required.

Correct Answer: B

QUESTION 6

You have investigated different possibilities and selected four of them to present to IT management. Which of the proposals will you most likely give your highest recommendations? 3 credits

- A. Insourcing of test automation based on an offer from a local company ABC that has people who are specialists in system level capture-replay automation tools and they also do regular training courses in test automation methods and tools. They can then work closely with Vicki.
- B. Outsourcing of test automation based on an offer from an Asian company, AsiaAutoTest, which has people who are specialists in system level capture-replay automation tools. They also offer training and besides they offer to run and maintain the regression tests in the future.
- C. Internal offer from the development department of XYZ to create the regression package using CppUnit
- D. Solution from a tool vendor offering to educate two test team members in the use of their easy-to-use test automation capture replay tool over the first 3 months and based on that build the regression test suite. In addition to Vicki, Steve is the only one that has time available to be educated.

Correct Answer: A

QUESTION 7

Considerable attention will be given in this project to defining exit criteria and on reporting back on their status. Which

combination of TWO exit criteria from the list would be best to use? 1 credit

- I. Total number of defects found
- II. Percentage of test cases executed
- III. Total test effort planned versus total actual test effort spent
- IV. Defect trend (number of defects found per test run over time)

- A. (i) and (ii)
- B. (i) and (iv)
- C. (ii) and (iii)
- D. (ii) and (iv)

Correct Answer: D Scenario 2 "Reviews"

A software development organization wants to introduce some specific improvements to its test process. Currently, most of their testing resources are focussed on system testing. They are developing embedded software, and do not have a simulation environment to enable them to execute software modules on the development host. They have been advised that introducing inspections and reviews could be the most appropriate step forward.

QUESTION 8

Risks should be constantly reviewed. Given the current situation, which one of the following factors is most likely to lead to a revised view of product risk? 3 credits

- A. The concerns over the user interface may lead to changes to the interface which cannot be implemented by development in time for the second test iteration.
- B. The concerns over the user interface raises the likelihood of a risk in that area and increases the amount of test effort needed for the user interface, thereby limiting the test effort available for other parts of the test management tool.
- C. The delivery of the application without the interface changes may upset the user community.
- D. The method used for test estimation is not accurate enough and hence the money spent on testing exceeded its budget.

Correct Answer: B

QUESTION 9

Which of the following is a characteristic of good testing in any life cycle model? 1 credit

- A. Analysis and design of tests begins as soon as development is completed.
- B. Some, but not all, development activities have corresponding test activities.
- C. Each test level has test objectives specific to that level.
- D. All document reviews involve the development team.

Correct Answer: C

QUESTION 10

Given the following figures for the testing on a project, and assuming the failure rate for initial tests remains constant and that all retests pass, what number of tests remain to be run? 3 credits

Test planned	1000
Initial tests run	500
Initial tests passed	350
Retests run	80

- A. 700
- B. 720
- C. 784
- D. 570

Correct Answer: B

QUESTION 11

Which THREE activities would be valid steps during the development of the test strategy? 2 credits (2 out of 3 correct 1 credit)

- A. Identify test staff members that will be involved in the system test
- B. Define test career paths
- C. Understand the software development life cycle used by the software house
- D. Assess the testing that needs to be done to minimize the risks
- E. Issue the test strategy document for review
- F. Define a master test plan template

G. Perform a project risk analysis

Correct Answer: CDE

QUESTION 12

Since the system is in the medical domain and therefore in the safety critical area, testing needs to be A. High level of documentation

B. Failure Mode and Effect Analysis (FMEA) sessions

C. Traceability to requirements

D. Non-functional testing

E. Master test planning

F. Test design techniques

G. Reviews

Correct Answer: ABC

QUESTION 13

The development manager is managing the review of the responses received from bidders, and has asked the in-house test manager to provide a review checklist for the test management aspects of the responses. Which of the following checkpoints would be appropriate? 2 credits

A. The bidder's test policy should enforce that incident management fully conforms to IEEE 1044.

B. The bidder's project strategy shows that the data content of all the test environments conforms to EU standards.

C. The bidder's test plan shows that the application will be delivered for acceptance in six months time.

D. The bidder's project test plan depicts a phased implementation with later delivery dates to be confirmed and states that test deliverables will be developed using IEEE 829 as a guide.

Correct Answer: D

QUESTION 14

A test assessment has been carried out using the selected model as a reference framework. A number of recommendations have been identified and you are asked to prioritize them. Based on your knowledge of the project, you are expecting severe resistance to change. Which of the following would be the most important selection criterion for defining the priority of the recommendations? 2 credits

A. Synchronized with the overall long-term organizational strategy

B. Defined according to the maturity model used

- C. Most visible to stakeholders
- D. Low costs actions first

Correct Answer: C

QUESTION 15

In addition to risk, identify TWO other components of a testing strategy. 1 credit

- A. The entry and exit criteria for each test phase
- B. Test training needs for the project resources
- C. The test design techniques to be used
- D. Test performance indicators
- E. The test schedule

Correct Answer: AC

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