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EX0-003^{Q&As}

Managing Successful Programmes Foundation

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QUESTION 1

Which should be done during the process Closing a Programme?

A. Confirm that key stakeholders are satisfied with the improvements

B. Provide an opportunity to plan a post-project review

C. Identify the need for future assessment of benefit realization

D. Enable all outstanding risks to be closed

Correct Answer: C

QUESTION 2

Which document is updated throughout the programme when new information on benefits and risks becomes available?

A. Benefits Management Strategy

B. Business Case

C. Programme Brief

D. Information Management Plan

Correct Answer: B

QUESTION 3

Which statement relates to preparing the programme plan?

A. Defining the approach to risk management

B. Describing deliverables to be produced in Defining a Programme

C. Appointing the Senior Responsible Owner

D. Processing large amounts of information

Correct Answer: D

QUESTION 4

Which is represented in a summary risk profile?

A. Category of risk response

B. Impact of an issue

C. Likelihood of a risk

D. Cause of a risk

Correct Answer: C

QUESTION 5

Which information is NOT generally found in the Business Case?

A. Value of the benefits

B. Costs of delivering the Blueprint

C. Strategic risks to the programme

D. Definition of internal controls

Correct Answer: D

QUESTION 6

Which of the following statements about the purpose of issue management is true?

1.

 To prepare for a potential situation that could improve the Business Case

2.

 To resolve an unacceptable situation that has affected the delivery of capability

A. Only 1 is true

B. Only 2 is true

C. Both land 2are true

D. Neither 1 or 2 is true

Correct Answer: D

QUESTION 7

Which of the following statements about Programme Office costs for inclusion in the Business Case is true?

1.

 Include the costs of the Business Change Managers and the Business Change Teams

2.

 Include the costs for tools to track and report on progress,

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 is true

Correct Answer: B

QUESTION 8

What role initiates assurance reviews of supplier performance and ensures that lessons learned are implemented?

A. Senior Responsible Owner

B. Programme Manager

C. Business Change Manager

D. Programme Office

Correct Answer: B

QUESTION 9

Which is NOT normally a characteristic of a Vision Statement?

A. Defines benefits indirectly

B. Helps understand the need for change

C. Describes intermediate future states

D. Provides basis for development of the Blueprint

Correct Answer: C

QUESTION 10

What role description includes support for project assurance and health checks which is independent of the projects?

A. Programme Manager

B. Business Change Manager

C. Senior Responsible Owner

D. Programme Office

Correct Answer: D

QUESTION 11

Which is a feature of a successful programme organization?

A. Configuration management systems

B. Design authority standards

C. Effective reporting arrangements

D. Established risk templates

Correct Answer: C

QUESTION 12

Which activity includes addressing the disadvantages of `doing nothing\\'to those stakeholders that object to the programme?

A. Analyse stakeholders

B. Sum ma rise risks

C. Carry out a health check

D. Conduct a visioning workshop

Correct Answer: D

QUESTION 13

Which is a reason for Benefits Management continuing beyond the end of the programme?

A. Other benefits have to be realized, but will need to be owned and managed to pre-agreed target levels that are yet to be achieved

B. The Business Change Team\\'s benefit responsibilities need to be re-allocated due to a number of members leaving the organization

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C. The Benefits Map has been redrawn as a result of a change to the strategic objectives of the organization

D. A business assurance review is needed to ensure capabilities are being embedded and benefits measured

Correct Answer: A

QUESTION 14

Which activity should be undertaken by the Programme Board?

A. Quantify the financial impact on a business area

B. Decide how much risk the programme should accept

C. Ensure the programme fits into the organizational context

D. Ensure development of programme governance arrangements

Correct Answer: B

QUESTION 15

What role is responsible for tracking the progress of risk responses?

A. Risk actionee

B. Risk Manager

C. Risk owner

D. Design Authority

Correct Answer: C

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