

# PK0-003<sup>Q&As</sup>

CompTIA Project+ (2009)

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**QUESTION 1**

The project manager has been informed the project's CPI is 0.85 on a multi-year project that is 30% complete. Which of the following actions would be BEST for the project manager to take?

- A. Ask the project sponsor to extend the project schedule.
- B. Submit an RFQ to find a less expensive material.
- C. Assign additional team members to Quality Control.
- D. Fast track the project to reduce risk.

Correct Answer: B

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**QUESTION 2**

In month nine of a 12 month project, the customer approaches the project manager believing the project is at risk because 85% of the funds have been expended already. To give the customer a more accurate assessment, the project manager calculates the Cost Variance (CV) using which of the following formulas?

- A.  $CV = PV - AC$
- B.  $CV = AC - EV$
- C.  $CV = EV - PV$
- D.  $CV = EV - AC$

Correct Answer: D

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**QUESTION 3**

Which of the following project plan components would include information regarding the management of issues?

- A. Project Management Plan
- B. Human Resources Plan
- C. Risk Management Plan
- D. Scope Management Plan

Correct Answer: A

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**QUESTION 4**

An organization has developed a project that will be taking place in a volatile climate. Which of the following aspects of the project plan will be affected, and what action should the project manager take?

- A. Scope management; complete a communications plan
- B. Cost management; prepare a budget analysis
- C. Risk management; create a risk matrix
- D. Work performance information; implement a WBS

Correct Answer: C

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**QUESTION 5**

Which of the following would use the WBS to aid in the creation of the cost estimate?

- A. Analogous
- B. Top down
- C. Parametric
- D. Bottom up

Correct Answer: D

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**QUESTION 6**

Which of the following is a component of a quality management plan that measures values of the output?

- A. Quality metrics
- B. Quality assurance
- C. Quality control
- D. Quality baseline

Correct Answer: A

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**QUESTION 7**

Which of the following can be identified using a run chart?

- A. Relationships between variables
- B. Causes of defects
- C. Sample
- D. Trends

Correct Answer: D

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**QUESTION 8**

Which of the following components of a quality management plan eliminates output that is not up to standards?

- A. Quality assurance
- B. Quality control
- C. Quality baseline
- D. Quality metrics

Correct Answer: B

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**QUESTION 9**

A project needs software. After analyzing the choices, it is determined that if made in-house, it will cost \$100,000. However, if the software is purchased, the cost would be \$25,000. After reviewing the successful implementations in the past, if made in-house, there is a 20% chance that \$30,000 would be spent on bug fixes. If the software is purchased, there is a 70% chance that \$200,000 in training and customizations would be required. Which of the following reflects the expected monetary value of purchasing the software?

- A. \$106,000
- B. \$157,500
- C. \$165,000
- D. \$225,000

Correct Answer: C

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**QUESTION 10**

As part of the business case, which of the following criteria will drive a feasibility study to be performed?

- A. Low complexity project
- B. Aligns with the provided RFP
- C. There is a legal/regulatory requirement
- D. Project has never been done before

Correct Answer: D

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**QUESTION 11**

Which of the following are lose-lose conflict resolution techniques?

- A. Negotiating
- B. Compromise
- C. Confronting
- D. Avoiding

Correct Answer: B

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**QUESTION 12**

Which of the following is used to provide a functional description of the efforts which are required in order to accomplish a task?

- A. Gantt chart
- B. PERT
- C. GERT
- D. WBS dictionary

Correct Answer: D

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**QUESTION 13**

The business stakeholder has been engaged late and has just had a chance to review the approved requirements. Consequently, it has been identified that there are a number of gaps in the requirements which are critical to the stakeholder's business unit. Which of the following actions should the project manager take?

- A. Initiate change control
- B. Follow communications plan
- C. Manage project quality
- D. Prepare a performance report

Correct Answer: A

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**QUESTION 14**

Additional company employees have been assigned to the project. Which of the following will be affected?

- A. The timeline may be positively affected at the expense of the project cost.
- B. This change does not affect the triple constraint because the additional employees are already on the company payroll.
- C. The quality of the product will improve but it will add more time to the project to train the new employees.

D. Total project cost will be reduced because the project can now be completed sooner.

Correct Answer: A

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**QUESTION 15**

Which of the following is the BEST description of a baseline?

- A. A view of the project's status
- B. An assessment of risks for the project
- C. A snapshot of the project at a particular point in time
- D. A calculation of the project's CPI and SPI

Correct Answer: C

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