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QUESTION 1

Which of the following defines a purpose of a Work Breakdown Structure (WBS)?

- A. The WBS helps to specifically identify and organize the scope of the project.
- B. The WBS allows only one check of the specifics of the deliverables of the project.
- C. The WBS makes the project deliverables less concise and concrete.
- D. The WBS combines the project objectives into less specific criteria.

Correct Answer: A

QUESTION 2

Which of the following regarding project documentation can be found in organizational governance documents? (Select TWO).

- A. Length of time project documents must be kept
- B. Rules regarding the usage of documentation version numbers
- C. Issue management procedures
- D. Asset management documentation
- E. Team member contact information

Correct Answer: AB

QUESTION 3

In which of the following project life cycle phases would one perform the first stakeholder's analysis?

- A. Initiation
- B. Controlling
- C. Planning
- D. Monitoring

Correct Answer: A

QUESTION 4

Which of the following scheduling algorithms establishes floats, durations, and paths between work schedule activities?

- A. AON
- B. PERT
- C. CPM
- D. GERT

Correct Answer: C

QUESTION 5

Which of the following is a common cause of resource conflicts?

- A. Scope creep
- B. Multiple start-to-finish dependencies
- C. No resource baseline
- D. Competing demands

Correct Answer: D

QUESTION 6

A project team has determined that all status reports will be sent via email. Which of the following components of the project plan documents this information?

- A. Status report plan
- B. Communication plan
- C. Discussion plan
- D. Decision log

Correct Answer: B

QUESTION 7

The final project report should contain which of the following?

- A. Minutes of all the project meetings
- B. Project design documentation
- C. Detailed breakdown of the schedule
- D. Summary of the project cost

Correct Answer: D

QUESTION 8

In which of the following situations would a project manager conduct a post mortem?

- A. The project sponsor stopped the project.
- B. A key stakeholder is upset with the quality of a deliverable.
- C. A new project manager has been assigned to the project.
- D. To determine why the change control board rejected a change request.

Correct Answer: A

QUESTION 9

A project manager is trying to ensure the quality of the design and reduce the number of potential defects. The project manager would like to use the fishbone diagram to perform this analysis. This type of modeling relies on:

- A. Prioritizing the specific event.
- B. Variance in the process over time.
- C. Causes of a specific event.
- D. Determining the number of events.

Correct Answer: C

QUESTION 10

A project manager needs to determine how much it will cost for a third party to complete certain deliverables and the steps they will take to complete those deliverables. Which of the following should the project manager do to gather this information?

- A. Issue an RFQ
- B. Issue an RFP
- C. Create a WBS
- D. Develop a SOW

Correct Answer: B

QUESTION 11

Which of the following are included in a risk register? (Select TWO).

- A. Project risk responses
- B. Identified risks
- C. Major milestones
- D. Risk analysis tools
- E. Risk control board members

Correct Answer: AB

QUESTION 12

Which of the following statements highlights key performance indicators to be documented in the project scope?

- A. Efficiency gains will enable five fewer days to provide staff access
- B. There will be a reduction in technology costs of one million dollars a year
- C. The solution will not include integration with the finance system
- D. IT staff will be able to maintain the project after completion

Correct Answer: B

QUESTION 13

Which of the following are lose-lose conflict resolution techniques?

- A. Negotiating
- B. Compromise
- C. Confronting
- D. Avoiding

Correct Answer: B

QUESTION 14

Which of the following conflict resolution techniques results in a lose-lose scenario?

- A. Forcing
- B. Confronting
- C. Compromise
- D. Negotiating

Correct Answer: C

QUESTION 15

A project manager is reviewing the scope statement of a project. Which of the following project management plan components would define the measureable tasks of the project?

- A. Issues log
- B. Quality metrics
- C. Resource requirements
- D. Project schedule

Correct Answer: D

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