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**QUESTION 1**

In which process group is the scope first defined?

- A. Initiating
- B. Planning
- C. Executing
- D. Controlling

Correct Answer: A

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**QUESTION 2**

One of the tools and techniques of the Manage Project Team process is:

- A. organization charts.
- B. ground rules.
- C. organizational theory,
- D. conflict management.

Correct Answer: D

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**QUESTION 3**

Which of the following is a schedule network analysis technique that takes limited resources into account?

- A. Network reserve analysis
- B. Critical chain method
- C. Lead and lag adjustment
- D. Critical path method

Correct Answer: B

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**QUESTION 4**

Which tool or technique is used in the Plan Scope Management process?

- A. Document analysis
- B. Observations

C. Product analysis

D. Expert judgment

Correct Answer: D

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**QUESTION 5**

What process group includes processes performed to complete work to satisfy the project requirements defined in the project management plan?

A. Initiating

B. Executing

C. Monitoring and Controlling

D. Planning

Correct Answer: B

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**QUESTION 6**

Projects can intersect with an organization's operations at various points during the product life cycle such as:

A. When there is an operations shutdown (i.e. a strike).

B. When developing new products, upgrading products, or expanding outputs.

C. When a project transitions from a temporary to a permanent status.

D. When the project manager is promoted to operations manager.

Correct Answer: B

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**QUESTION 7**

What is the primary benefit of meeting quality requirements?

A. Quality metrics

B. Less rework

C. Quality control measurements

D. Benchmarking

Correct Answer: B

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**QUESTION 8**

The project management processes presented in the PMBOK Guide should:

- A. always be applied uniformly.
- B. be selected as appropriate by the sponsor.
- C. be selected as appropriate by the project team.
- D. be applied based on ISO guidelines.

Correct Answer: C

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**QUESTION 9**

What specific quality considerations should be examined while completing Quality Management plan?

- A. Risk register
- B. Stakeholder engagement
- C. Continuous improvement
- D. Standards and regulatory compliance

Correct Answer: D

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**QUESTION 10**

Which document describes the procurement item in sufficient detail to allow prospective sellers to determine if they are capable of providing the products, services, or results?

- A. Procurement management plan
- B. Procurement statement of work
- C. Request for proposal
- D. Request for quote

Correct Answer: B

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**QUESTION 11**

Considering a highly dynamic project environment, which approach should the project manager adopt to manage the project team?

- A. A self-organizing approach to increase team focus and maximize collaboration.
- B. A virtual team to minimize feeling of isolation and gaps on sharing knowledge.

- C. A distributed team to improve tracking progress, productivity, and performance.
- D. A norming approach that requires team members to adjust their behavior and work together.

Correct Answer: A

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**QUESTION 12**

Which of the following is the process of identifying the specific actions to be performed to produce the project deliverables?

- A. Estimate Activity Durations
- B. Sequence Activities
- C. Define Activities
- D. Activity Attributes

Correct Answer: C

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**QUESTION 13**

A project is just beginning, and management creates a long list of potential stakeholders. Which statement about identifying and engaging stakeholders is correct?

- A. The project manager should identify and deal with stakeholders only during the execution phase.
- B. Stakeholder satisfaction should be identified immediately and managed as a project objective.
- C. The project manager should focus on project objectives and deal with stakeholders as a secondary priority.
- D. Stakeholder satisfaction is the most important goal, and project objectives should be considered a secondary priority.

Correct Answer: B

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**QUESTION 14**

The three processes of Project Cost Management are:

- A. Estimate Costs, Control Schedule, and Control Costs.
- B. Estimate Costs, Determine Budget, and Estimate Activity Resources.
- C. Determine Budget, Control Schedule, and Estimate Activity Resources.
- D. Estimate Costs, Determine Budget, and Control Costs.

Correct Answer: D

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**QUESTION 15**

Which of the following response strategies are appropriate for negative risks or threats?

- A. Share, Accept, Transfer, or Mitigate
- B. Exploit, Enhance, Share, or Accept
- C. Mitigate, Share, Avoid, or Accept
- D. Avoid, Mitigate, Transfer, or Accept

Correct Answer: D

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