EX0-007^{Q&As}

Portfolio, Programme and Project Offices? Foundation

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QUESTION 1

Which information should a Business Case for aP3Oprovide?

A. Reasons why any form ofP3Ois needed

B. Roles of the staff working in theP3O

C. Processes to be implemented by theP3O

D. Appointed Head ofP3O

Correct Answer: A

QUESTION 2

What is the key benefit of using gated reviews on programmes?

A. Improved ability to amalgamate information

B. Improved management across geography

C. Assured quality of decision support information

D. Automated business processes

Correct Answer: C

QUESTION 3

Which is a specific benefit of the skills development and maintenance technique?

A. Improves collaboration between resources working in different locations

B. Allows access to PPM information by all levels of an organization

C. Reduces ineffective management of workshops

D. Allocates appropriately skilled resources to PPM roles

Correct Answer: D

QUESTION 4

Which technique is used to determine the appropriate level of governance for a project?

A. Business process swimlanes

B. Capacity planning for resource management

C. Complexity modelling

D. Skills development and maintenance

Correct Answer: C

QUESTION 5

Which of the following statements about Key Performance Indicators are true?

1.

 Can be used to maintain buy in and commitment from stakeholders

2.

 Will be the same for everyP3O

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 is true

Correct Answer: A

QUESTION 6

Which is a characteristic of a Temporary Office model?

A. Consists of Hub Portfolio Offices

B. Results typically from low PPM maturity

C. Provides support to ongoing portfolios

D. Defines generic standards to be applied across a portfolio

Correct Answer: B

QUESTION 7

Which of the following statements about how aP3Oshould integrate with the wider organization are true?

1.

 Operates independently of other functions within the organization

2.

Typically relies on dedicated full-time resources to provide financial functions needed

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 is true

Correct Answer: D

QUESTION 8

Which is a purpose of the Consultancy and Performance Management role?

A. Assists with budget control

B. Creates, maintains and distributes good practice

C. Provides benefits realization support

D. Identifies, monitors and resolves issues

Correct Answer: B

QUESTION 9

Which is a delivery support function offered within aP3O?

A. Reporting on progress through management dashboards

B. Provision of independent assurance of programmes

C. Provision of project support resources to projects

D. Alignment of change initiatives to strategy

Correct Answer: C

QUESTION 10

Which of the following describe a decentralizedP3Omodel? 1.Uses hub offices to support local need 2.Has a single office providing support to the entire organization 3.Has a central office typically providing portfolio support 4.Uses standards set by a central COE with local variations

A. 1,2,3

B. 1,2,4

C. 1,3,4

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D. 2,3,4

Correct Answer: C

QUESTION 11

Which tool provides integrated reports for multiple users from a single set of data?

A. Benefit realization

B. Facilitated workshops

C. Complexity modelling

D. Enterprise PPM solutions

Correct Answer: D

QUESTION 12

Which should be defined in order to alignP3Ogovernance services with the wider organization?

A. Where embedded resources should report

B. Why information security management is needed

C. Which role is authorized to make what decisions

D. Which role carries out the secretariat function

Correct Answer: C

QUESTION 13

Which is a definition of business as usual?

A. Totality of an organization\\'s investment in the changes required to achieve its strategic objectives

B. A coordinated collection of strategic processes that enable the most effective balance of change and business as usual

C. The way the business normally achieves its objectives

D. The integration of the concept Run the Business, Change the Business\\' into the portfolio

Correct Answer: C

QUESTION 14

Which technique ensures resources with the right expertise are allocated to PPM roles?

A. P3Oinformation portal

B. Skills development and maintenance

C. Management dashboards

D. Facilitation - workshop techniques

Correct Answer: B

QUESTION 15

Which describes a feature of a co-located, rather than a distributed model?

A. Components of the standards will have separate owners

B. Team cohesion is achieved by staff working together in a permanent office

C. Communication via central information portals with collaborative working practices is essential

D. Functional experts provide services from within teams across the organization

Correct Answer: B

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