

# IIBA-AAC<sup>Q&As</sup>

Agile Analysis

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### QUESTION 1

While quality checking the written user stories, the team ensures one of the components included in the attributes of a user story is:

- A. The explanation of the story's cost
- B. The stakeholder responsible for testing
- C. The benefit or business value received by the user when the story is implemented
- D. The title describing the goal of the delivery cycle

Correct Answer: C

Reference: <https://www.yodiz.com/blog/user-story-characteristics-in-agile-scrum-methodology/>

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### QUESTION 2

The team will be performing its first review and trying to determine what should be demonstrated. After a lengthy discussion they decide to demonstrate:

- A. Their response to critical customer feedback
- B. Key lines of code that describe the solution
- C. Slides of screens to be developed
- D. An increment of the working solution

Correct Answer: D

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-MemberCopy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf) (97)

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### QUESTION 3

While discussing the Business Analysis Approach, decisions are made about which methodology or approach to use for the initiative being considered. These discussions are happening at the:

- A. Feedback horizon
- B. Initiative horizon
- C. Strategy horizon
- D. Delivery horizon

Correct Answer: C

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-MemberCopy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf) (133)

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**QUESTION 4**

The team is expanding and refining customer scenarios as the solution components are being developed. This is an application of the following agile business analysis principle:

- A. Understand what is doable
- B. Avoid waste
- C. Stimulate collaboration and continuous improvement
- D. Get Real Using Examples

Correct Answer: C

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-MemberCopy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf) (21)

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**QUESTION 5**

The team is discussing the initiative and thinking about what solution increments are worth doing. An appropriate technique for them to use is:

- A. Backlog refinement
- B. Portfolio kanban
- C. Purpose alignment model
- D. Story elaboration

Correct Answer: B

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-MemberCopy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf) (39)

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**QUESTION 6**

When recommending solution options at the Initiative Horizon, the team decides that their goal is to provide decision makers with:

- A. The exact cost and timeframe options will take to complete
- B. Just enough information to make an informed and accurate decision
- C. The list of stakeholders that are allowed to have input
- D. Everything known about the resource team doing the delivery

Correct Answer: B

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-MemberCopy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf) (25)

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**QUESTION 7**

The team is open to receiving feedback on the product it's creating and the processes it uses to create those products. Furthermore, they're using this feedback to improve every aspect of the work. This shows the team has embraced the concept of:

- A. Acting on changes while working on the solution
- B. Listening to customers at predefined intervals
- C. Documenting customer driven feedback
- D. Uncovering better ways of delivering solutions

Correct Answer: B

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**QUESTION 8**

The team determines that user stories can help them effectively create the desired outcomes because a well written user story:

- A. Invokes conversation among the team
- B. Is detailed and ready for build activities
- C. Eliminates the need for further conversation
- D. Captures all details about customer needs

Correct Answer: A

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-MemberCopy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf) (111)

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**QUESTION 9**

During a delivery team meeting, some members of the team are confused about the "time" dimension depicted on a story map. After some discussion they conclude it describes:

- A. User story implementation order
- B. The project timeline
- C. Sequence of activities a user follows
- D. Time to complete stories

Correct Answer: D

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**QUESTION 10**

The sponsor is reviewing data from a new product launch and is evaluating threats and opportunities. What are the three options when evaluating the next steps?

- A. Run a planning workshop, sequence future planning workshops, create business model canvas for all initiatives
- B. Start a new initiative, change resources for existing initiatives, cancel an existing initiative
- C. Distribute marketing surveys for customer feedback, gather internal feedback from the past delivery release, and re-evaluate product attributes
- D. Run an experiment for the next product launch, set cost/benefit of future initiatives, delay decision making

Correct Answer: B

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-MemberCopy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf) (34)

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#### QUESTION 11

The team is discussing one of the six key terms used to discuss both business analysis and its relationship with common terminology. Specifically, they are discussing a specific way of satisfying one or more needs in a context. This team is discussing the:

- A. Plan
- B. Need
- C. Value
- D. Solution

Correct Answer: D

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-MemberCopy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf) (18)

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#### QUESTION 12

Members of the team facilitate key stakeholders through an exercise to develop a mutual understanding of what is in and out of scope for the initiative and specify the organization value to achieve in the initiative. What technique did they use?

- A. Sprint Goals
- B. Visioning
- C. Purpose Alignment Model
- D. Story elaboration

Correct Answer: A

Reference: <https://www.visual-paradigm.com/scrum/write-sprint-goal/>

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**QUESTION 13**

The delivery team is in a meeting identifying cycle time improvement opportunities for delivery of the final product. They decide to apply the following technique:

- A. Backlog management
- B. Value stream mapping
- C. Story decomposition
- D. Story mapping

Correct Answer: B

Value stream mapping complete, fact-based, time-series representation of the stream of activities required to deliver a product or service.

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**QUESTION 14**

The organization has a history of delivering products that often don't resonate with potential customers. After some discussion, the team decides to address this challenge by developing:

- A. Metrics and KPIs
- B. Personas
- C. Project plan
- D. Customer call center

Correct Answer: A

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-MemberCopy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf) (51)

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**QUESTION 15**

The team is discussing one of the six key terms used to discuss both business analysis and its relationship with common terminology. Specifically, they are describing improvements as being deliberate and achieved through business analysis.

This team is discussing the:

- A. Solution
- B. Need
- C. Context
- D. Change

Correct Answer: D

Change is the act of transformation in response to a need. Change works to improve the performance of an enterprise. These improvements are deliberate and controlled through business analysis activities.

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