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QUESTION 1

Which one of the following best describes the program roadmap?

- A. Organizes a program into releases, and then further organizes the releases by projects.
- B. Organizes a program into projects, and then further organizes the projects by releases.
- C. Organizes a program into specifications, and then further organizes the specifications by project.
- D. Organizes a program into specifications, and then further organizes the specifications by releases.

Correct Answer: C

(<http://www.pega.com/sites/pega.com/files/deliveryatpega2013.pdf>)

QUESTION 2

What is the relationship between a specification and requirement?

- A. A specification can be associated with only one requirement.
- B. A specification can be associated with many requirements and other specifications.
- C. A specification can be associated with one or more requirements.
- D. A specification can be associated with only one requirement and other specifications.

Correct Answer: D

(<http://webcache.googleusercontent.com/search?q=cache:eqYiyZXPk5oJ:https://pdn.pega.com/implementation-methodology-dco/about-application-specifications-and-requirements+andcd=1andhl=enandct=clnkandgl=in>)

QUESTION 3

The best situation to use Scrum is when:

- A. the team is coming from a waterfall implementation environment and is willing to try something different
- B. the project scope is small and there is very little risk to the project schedule
- C. the team and organization are open to new experiences and fully understand the disciplines associated with Scrum
- D. the team is new to software development but willing to accept a challenging schedule.

Correct Answer: C

(<http://www.pega.com/sites/pega.com/files/deliveryatpega2013.pdf>)

QUESTION 4

Using Pega's implementation of Scrum, in which project phase would the Application Profile document typically be initially created?

- A. Enterprise Planning
- B. Vision Definition
- C. Project Initiation and Preparation
- D. Scrum Implementation

Correct Answer: C

(<http://webcache.googleusercontent.com/search?q=cache:Ejen7wZrCUkJ:https://pdn.pega.com/implementation-methodology-dco/implementation-and-methodology-overview+andcd=1andhl=enandct=clnkandgl=in>)

QUESTION 5

A best practice for writing requirements and specifications is:

- A. requirements or specifications should be written in technical terms
- B. only requirements should be written in business terms
- C. only specifications should be written in business terms
- D. requirements and specifications should be written in business terms

Correct Answer: D

(<http://webcache.googleusercontent.com/search?q=cache:eqYiyZXPk5oJ:https://pdn.pega.com/implementation-methodology-dco/about-application-specifications-and-requirements+andcd=1andhl=enandct=clnkandgl=in>)

QUESTION 6

When writing specifications, one should:

- A. neither link them to a requirement nor provide enough detail so they may be implemented
- B. link them to a requirement but leave the details to be completed during construction
- C. not link them to a requirement but provide enough detail so they can be implemented
- D. link them to a requirement and provide enough detail so they can be implemented.

Correct Answer: D

(<http://www.pega.com/sites/pega.com/files/deliveryatpega2013.pdf>)

QUESTION 7

When an organization does not use a methodology, or allows different methodologies on the same project, the result is usually: (Choose two)

- A. longer schedules
- B. lower costs
- C. bigger projects
- D. increased productivity
- E. higher risk

Correct Answer: AE

(<http://www.pegacda.com/sites/pegacda.com/files/methodology-alignment-workshop-sds-jul2014.pdf>)

QUESTION 8

Select the statements that best describe Executive Governance and Program Governance. (Choose two.)

- A. Executive Governance focuses on the activities of stakeholders to achieve corporate goals.
- B. Program Governance focuses on establishing solid lines of communication to ensure that the business benefit is delivered.
- C. Executive Governance defines the processes and methodology that need to be in place.
- D. Program Governance focuses on the relationship between the business line and IT.
- E. Executive Governance focuses on the relationship between the business line and IT.
- F. Program Governance is used to guide the successful delivery of multiple projects.

Correct Answer: AD

(<http://www.pegacda.com/sites/pegacda.com/files/deliveryatpegacda2013.pdf>)

QUESTION 9

Select the role that typically has decision authority in a DCO session.

- A. Process Owner or Subject Matter Expert
- B. Business Architect
- C. Testing Representative
- D. System Architect

E. Moderator

Correct Answer: A

(<http://www.pega.com/sites/pega.com/files/deliveryatpega2013.pdf>)

QUESTION 10

Which of the following statements best describes the Vision Definition stage of Pega's implementation of the Scrum methodology?

- A. We define the standards that will be used to guide the project through completion.
- B. The team selects the highest priority user stories from the backlog.
- C. We construct the enterprise level architectural components that comprise the foundation.
- D. We review the release to identify opportunities for improvement in successive releases.
- E. We develop both long and short-term strategies to deliver significant business value in short increments.

Correct Answer: D

(<http://webcache.googleusercontent.com/search?q=cache:nRAje-4CnfQJ:https://pdn.pega.com/implementation-methodology-dco/using-pega-scrum-with-prpc+andcd=1andhl=enandct=clnkandgl=in>)

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