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QUESTION 1

A project team has determined it will need to source data from a system that was not part of the project scope.

The role of the project manager is to analyze which of the following impacts?

- A. Technical design, schedule, and budget
- B. Business process impacts and resourcing
- C. New software and hardware requirements
- D. Schedule, budget, and quality

Correct Answer: C

QUESTION 2

Which of the following documents need to be updated as events occur during a project? (Choose two.)

- A. Change request
- B. Risk register
- C. Meeting minutes
- D. Issue log
- E. Status report

Correct Answer: CE

QUESTION 3

A project sponsor asks if a construction project can be accelerated to meet a new timeline. The project manager analyzes the schedule and finds insufficient float to accommodate the new delivery date.

If more resources are provided, which of the following strategies would BEST help to achieve the new date?

- A. Fast track
- B. Burn
- C. Crash
- D. Reduce durations

Correct Answer: A

QUESTION 4

Team members in a projectized organization are released at the end of a project and placed on the "bench". Which of the following should the benched team members do NEXT?

- A. Find a new project.
- B. Check in with a functional manager.
- C. Report to the project manager.
- D. Contact the project sponsor.

Correct Answer: B

QUESTION 5

A senior manager asks a project manager for an estimated budget on a new project. Which of the following is the BEST step for the project manager to take?

- A. Tell the senior manager the estimation is not available yet.
- B. Use the budget from a similar project to generate estimates.
- C. Ask a SME for an opinion and propose an estimate.
- D. Gather the team to immediately generate estimates.

Correct Answer: B

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 164

QUESTION 6

An active construction project must make immediate changes when it is discovered that the designated project area contains protected wetlands.

Which of the following is the MOST likely impact to the project?

- A. The project quality will decrease
- B. The project scope will decrease
- C. The project timeline will increase
- D. The interproject dependencies will increase

Correct Answer: C

QUESTION 7

A project manager has identified a minor skills gap in the operational team that will end up supporting the project solution.

Which of the following is the BEST risk mitigation strategy that the project manager should use?

- A. Organize adequate training and have one of the operational staff as part of the project team.
- B. Raise a risk in the risk register, identify the likelihood and the consequence of the risk occurring.
- C. Have the project adequately document the solution and ensure a transition is in place.
- D. Escalate this as an issue to the project control board and ensure that there is adequate discussion.

Correct Answer: A

QUESTION 8

Which of the following are major characteristics of sprint planning? (Choose two.)

- A. Defining the sprint durations
- B. Defining the sprint owners
- C. Defining the sprint parameters
- D. Defining the number of sprints
- E. Defining the sprint classifications

Correct Answer: AC

QUESTION 9

A project facilitator is working within a large project team that includes 36 members representing different organizational groups. The current communications plan calls for full status updates to be emailed to the whole group twice per week. Which of the following factors should be considered FIRST when communicating with this group?

- A. Providing all parties with frequent updates keeps the team on the same page as the project moves forward.
- B. The large team may be dispersed over different time zones, preventing the team from receiving the status updates at the same time.
- C. The frequency, method, and level of detail provided should be different for each target audience.

D. All team members receive the same level of detail, ensuring the accuracy of the status updates

Correct Answer: D

QUESTION 10

A highly skilled project engineer will be on indefinite medical leave. No one on the project team has the required skill set to replace the engineer.

Which of the following will be impacted MOST by the absence of the engineer?

- A. Resources
- B. Environment
- C. Deliverables
- D. Requirements

Correct Answer: A

QUESTION 11

A project manager is not required to participate in performance appraisal meetings with team members. The project manager is working within which of the following organizational structures?

- A. Projectized
- B. Balanced matrix
- C. Functional
- D. Strong matrix

Correct Answer: D

QUESTION 12

Which of the following is an example of a project?

- A. Purchasing pedometers from local retail stores for employees
- B. Implementing a health awareness program at an organization
- C. Conducting semi-annual blood drives at an organization
- D. Presenting a scripted workshop at an organization's three locations

Correct Answer: B

QUESTION 13

A project team lacks the necessary team members to complete a project. The project manager has rejected numerous candidates.

This is an example of:

- A. outsourcing.
- B. low-quality resources.
- C. benched candidates.
- D. resource planning.

Correct Answer: D

QUESTION 14

A company is about to initiate a cybersecurity project. However, the project manager realizes the company does not possess the required skills to complete the project and requires a search by third-party vendors.

Which of the following documents should the project manager provide?

- A. RFI
- B. LOI
- C. RFP
- D. RFQ

Correct Answer: A

Explanation: An RFI is used when you need to gather more information about the goods or services you need to procure. This process will give you a sense for the number of providers or contractors who can provide the goods or services, and you will get an idea of cost. An RFI or RFQ is used when the costs are unknown to you and you need an estimate for the goods or services.

QUESTION 15

Which of the following are examples of organizational change? (Choose two.)

- A. Relocation
- B. Scope

C. Business process

D. Schedule

E. Risk event

Correct Answer: AC

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 297

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