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QUESTION 1

Defects associated with project deliverables have been reported. The project team needs to find the cause of the defects. Which of the following tools should the project team use to find the cause?

- A. Kanban board
- B. Pareto chart
- C. Ishikawa diagram
- D. Decision tree

Correct Answer: C

QUESTION 2

Which of the following BEST describes how an organization should coordinate management of multiple related projects?

- A. Apply the SDLC process.
- B. Establish a program.
- C. Consult the CCB.
- D. Use different frameworks.

Correct Answer: B

a program is a collection of multiple related projects.

QUESTION 3

A stakeholder notices a typo in the project management plan, specifically the word manager was spelled "manger". Which of the following is the decision maker who can authorize the change so the correction can be made?

- A. PM
- B. CCB
- C. Sponsor
- D. Business analyst

Correct Answer: B

QUESTION 4

Which of the following is a test that is done on an existing system to ensure the previous functionality still works after a change has been made?

- A. Smoke testing
- B. Regression testing
- C. Unit testing
- D. User acceptance testing

Correct Answer: B

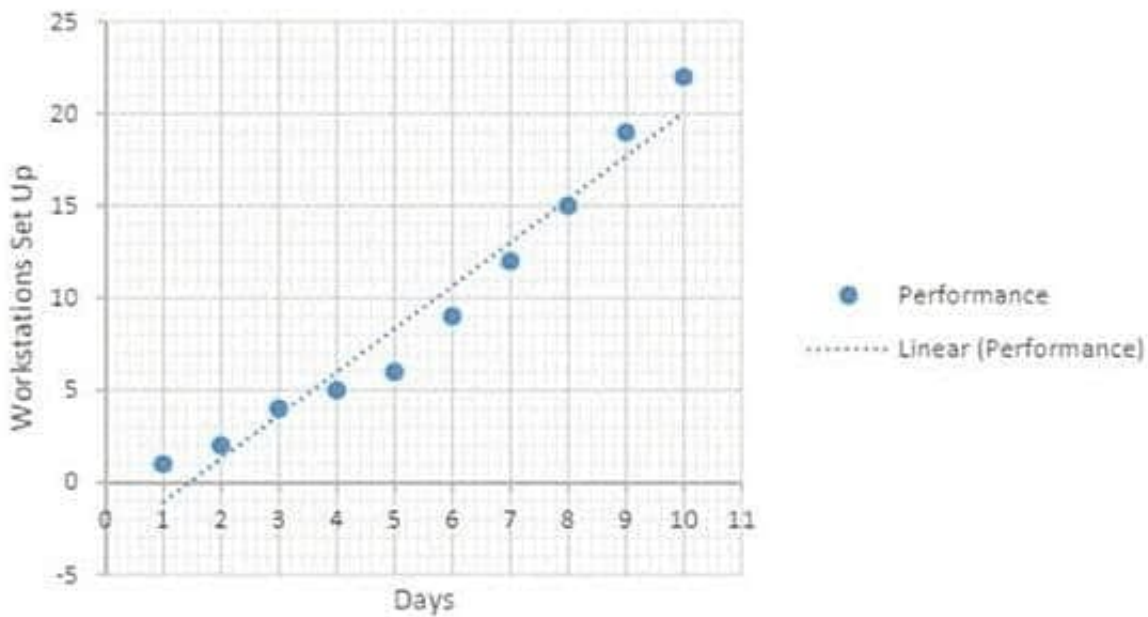
This question shown on Comptia cloud+, regression test should be apply on ensure the old codes keep reamined and the new codes go initiated.

QUESTION 5

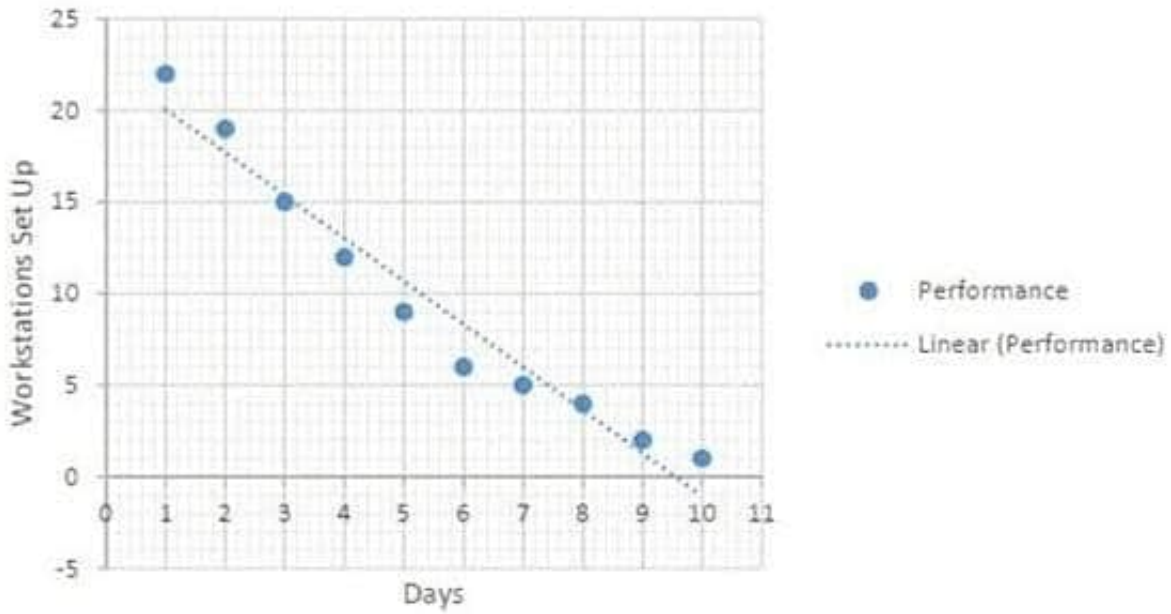
An IT intern was assigned to set up workstations as part of a project. The IT intern was very careful to do the task well and initially referred to notes while performing the task. By the end of the two-week rotation, the IT intern no longer needed the notes and completed more set-ups in less time.

Which of the following MOST likely represents the observed relationship in this scenario?

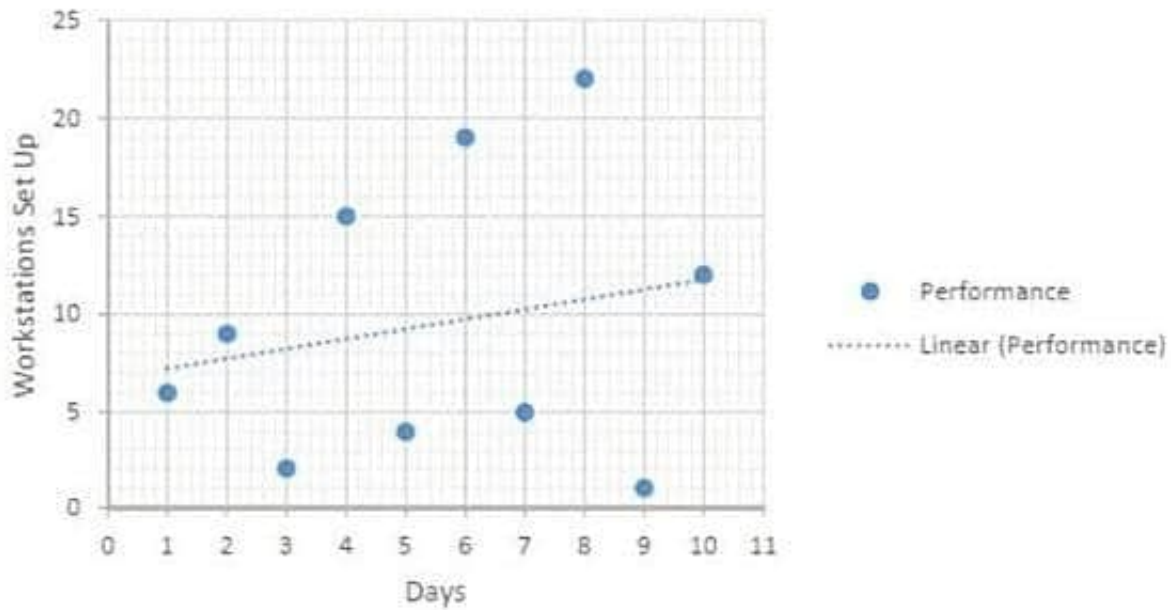
A.



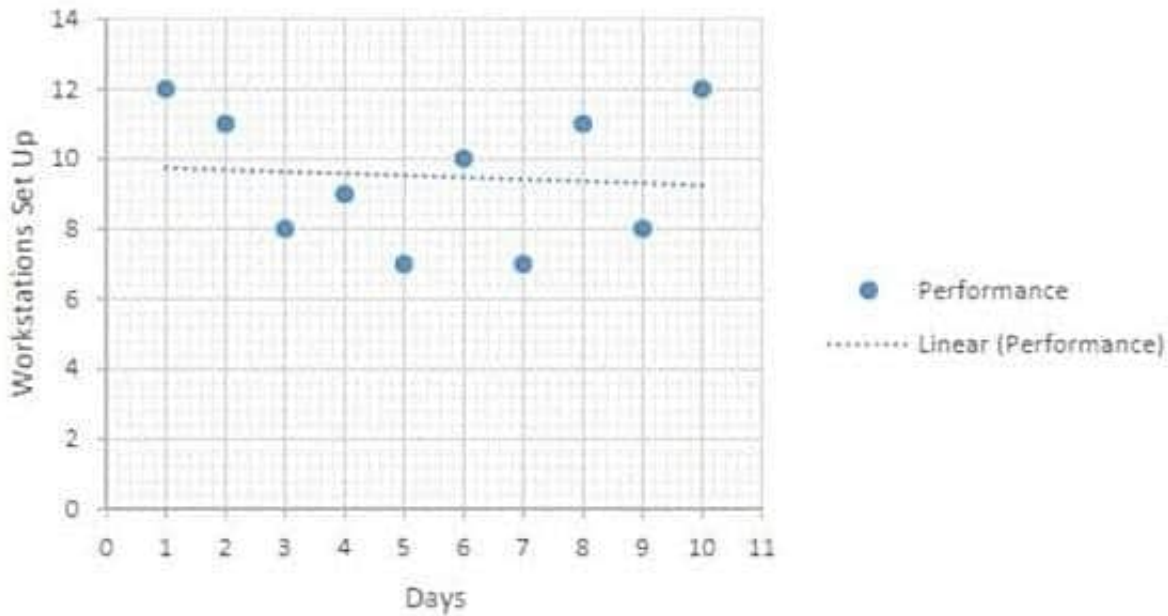
B.



C.



D.



- A. Option A
- B. Option B
- C. Option C
- D. Option D

Correct Answer: C

QUESTION 6

A project manager is performing planning tasks for a complex project at a small company. Which of the following items would be of GREATEST importance during planning?

- A. Defining the project objectives, scope, and success criteria
- B. Assessing the resources available for operational support after project implementation
- C. Providing updates and status reports to the project owner and stakeholders
- D. Developing a records management plan and reviewing existing project artifacts

Correct Answer: A

QUESTION 7

Following a successful release, a project manager sent a survey to all stakeholders to gain an understanding of

opportunity areas for the team. Which of the following can use the survey results as an input?

- A. Daily stand-up
- B. Project momentum
- C. Performance feedback
- D. Meeting minutes

Correct Answer: C

The survey results can be used to provide performance feedback to the team. The survey results can help the project manager identify areas where the team can improve, and then provide feedback to the team on how to improve in those areas. This feedback can help the team to continue to improve and deliver successful projects in the future.

The other options are not as relevant. Daily stand-ups are short meetings that are held daily to discuss the progress of the project. Project momentum is the forward progress of a project. Meeting minutes are a record of the discussions that took place during a meeting.

QUESTION 8

A PM in a matrix organizational structure has team members who do not have adequate time to dedicate to project activities. Which of the following should the PM do to improve the team members' availability?

- A. Require overtime for assignments.
- B. Conduct training on time management.
- C. Negotiate with functional managers.
- D. Recruit additional team members.

Correct Answer: C

In a matrix organizational structure, team members often report to both a functional manager and a project manager. If team members don't have enough time to dedicate to project activities, the project manager should negotiate with the functional managers to secure more of the team members' time for the project. This can involve discussing the project's priorities, deadlines, and resource needs.

QUESTION 9

During a status meeting, the development team reviews work and finds an unforeseen dependency on one of the critical project activities. As a result, the project will most likely be delayed. Which of the following actions should the project manager MOST likely perform?

- A. Work with the project scheduler to update the project timeline.
- B. Communicate to the stakeholders about the updated timeline.
- C. Ask the development team to fast-track upcoming activities.
- D. Add two resources so the critical activities will finish on time.

Correct Answer: A

Work with the project scheduler to update the project timeline. The project manager should work with the project scheduler to update the project timeline after finding an unforeseen dependency on one of the critical project activities that will most likely cause a delay. The project scheduler is a person or a tool that helps plan, schedule, monitor, and control the project activities and resources. The project scheduler can help the project manager to assess the impact of the dependency on the project schedule and identify any possible ways to mitigate or resolve it. The project scheduler can also help to update the project timeline with the revised dates and durations of the project activities and communicate them to the relevant stakeholders

QUESTION 10

A project sponsor asked the PM to provide a summary of the current financial status. The PM uses the following burn up chart for the analysis:



Based on the chart, which of the following is the current status of the project?

- A. Behind schedule and over budget
- B. Behind schedule and under budget
- C. Ahead of schedule and over budget
- D. Ahead of schedule and under budget

Correct Answer: A

With a Burnup chart, if the target line ("planned") is above the "actual" or "realized" line, then it is not meeting the goal (this is the case for the scope here. The "Actual cost" is above the "Planned cost" which means they are spending more

than they planned (over budget).

QUESTION 11

A project has been initiated to provide insurance forms for a company. A constraint for this project is that the insurance commission in each state where the company underwrites has to approve each form. Which of the following compliance considerations BEST describes this scenario?

- A. Regulatory impacts
- B. Environmental impacts
- C. Organizational impacts
- D. Sensitive data types

Correct Answer: A

This aligns with regulatory impacts, as it pertains to compliance with legal and regulatory requirements specific to the insurance industry and the approval processes mandated by the insurance commissions. Regulatory impacts refer to the effects of adhering to laws, regulations, and standards that apply to a particular project or organization.

QUESTION 12

During a project assessment, a project manager determines the initial project cost estimates were incorrect, and there is not enough budget left, including reserves, to complete the project. Which of the following actions should the project manager take?

- A. Alert the project sponsor of the situation.
- B. Contact the customer and request more funding.
- C. Announce the project will end early due to lack of funds.
- D. Attempt to save money in downstream activities.

Correct Answer: A

QUESTION 13

An opportunity emerged in the middle of a project life cycle.

Which of the following is the BEST action for the project manager to take?

- A. Exploit the risk.
- B. Accept the risk.
- C. Avoid the risk.

D. Transfer the risk.

Correct Answer: A

QUESTION 14

A project manager sent equipment to a global project team for testing purposes. Only 70% of the project team received the equipment for testing. Which of the following considerations is impacting the rest of the team?

- A. Quality assurance
- B. Organizational branding restrictions
- C. State privacy acts
- D. Country legal regulations

Correct Answer: D

QUESTION 15

A PM is working on the preliminary scope statement and identifies that this project has the same approach as another project that was completed last year. Which of the following actions would the PM MOST likely perform?

- A. Call the previous PM for advice on risks and issues.
- B. Ask the project sponsor to provide previous final project report results.
- C. Complete the project charter using the other PM's subject matter expertise.
- D. Use existing artifacts and accommodate based on the current project success criteria.

Correct Answer: D

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