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QUESTION 1

What are three processes used to begin an Agile project?

- A. Iteration, Product Roadmap Planning, and Number of Sprint Iteration
- B. Visioning, Product Roadmap Planning, and Product Backlog Definition
- C. Visioning, Product Backlog Definition, and Project Charter Creation
- D. Burndown chart, Product Roadmap, and Sprint length

Correct Answer: B

QUESTION 2

The ScrumMaster notices repeated friction between two team members in the Daily Scrum meeting. The next step should be to:

- A. Attempt to resolve the problem directly and immediately during a Daily Scrum meeting.
- B. Schedule a meeting with them after a Daily Scrum meeting to explore and resolve the issue.
- C. Ignore the friction because a self-organizing team must sort out team conflict issues.
- D. Ask for new resources to replace them before the friction undermines the team's productivity.

Correct Answer: B

QUESTION 3

A high-performance Agile team:

- A. is fully committed to team success yet respects the prescribed role and title of team members.
- B. owns its decisions and commitments and is motivated to succeed at any cost.
- C. is self-organizing, empowered to make decisions, and content-driven, with constructive disagreement.
- D. produces a high volume of business value through intensive collaboration and avoidance of conflict.

Correct Answer: C

QUESTION 4

A ScrumMaster:

- A. prioritizes the work for each iteration.

- B. direct the activities of the team.
- C. provide leadership, guidance, and coaching.
- D. manage the project scope and budget.

Correct Answer: C

QUESTION 5

Which of the following is critical for the success of a distributed Agile team?

- A. Cost containment
- B. High volume of communication
- C. Shared knowledge
- D. Culture of collaboration

Correct Answer: D

QUESTION 6

Which are some of the most important benefits of an Agile team sitting together in a co-located, open environment?

- A. Ongoing communication is reduced; space is used more efficiently; group work together more effectively, and team dynamics are improved.
- B. Costs are reduced as the need for conference rooms decreases, and the team can keep track of where members are more accurately.
- C. Team members can be held more accountable for their time and effort, and pair programming is easier as people have less distance to move to sit with their partner.
- D. Communication is improved; wait-time and rework are reduced; barriers between groups break down, and groups gain respect for each other professionally.

Correct Answer: D

QUESTION 7

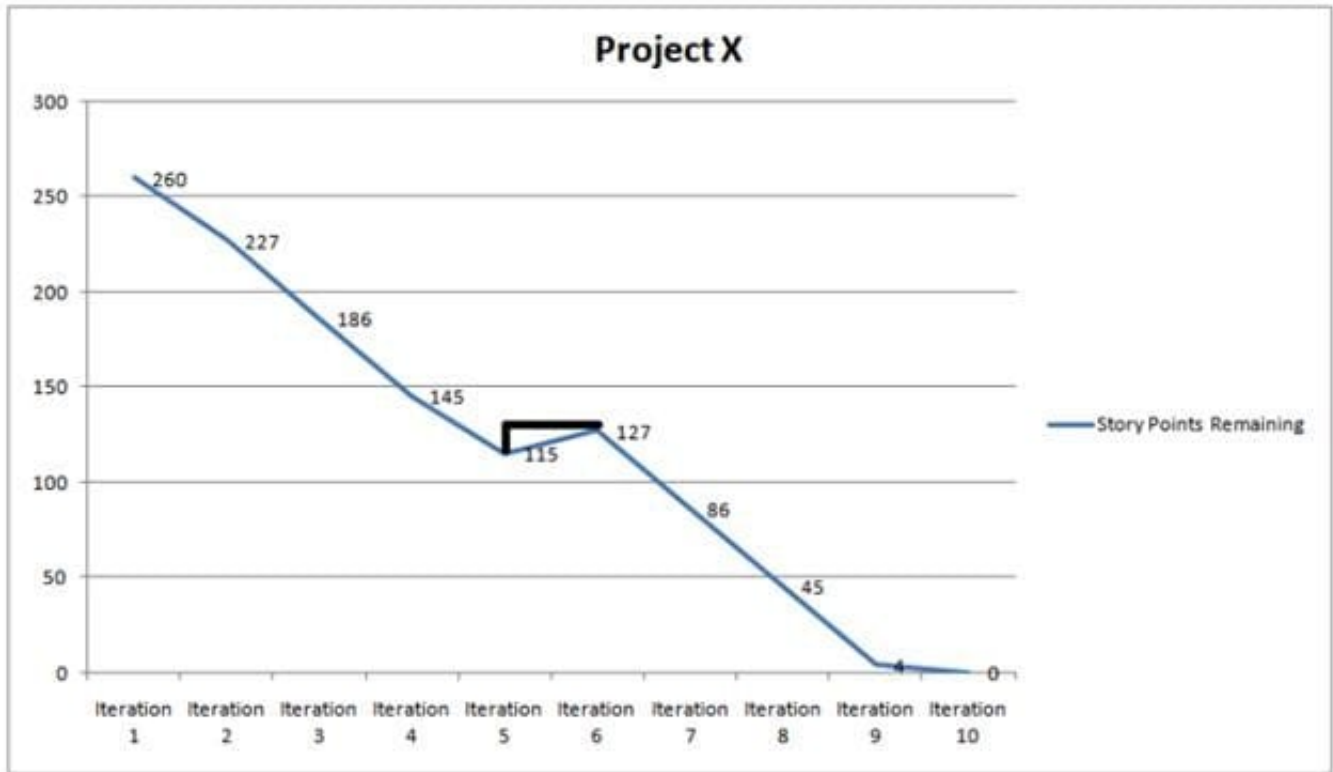
Information transmission is greatest amongst team members who are working on:

- A. Individual tasks in the same work area.
- B. The same task through pair programming.
- C. The same group of tasks individually.
- D. Different tasks on the same project.

Correct Answer: B

QUESTION 8

Based on the following figure, during Iteration 5, there was an increase in story point value (shown on the graph); however, the team completed all of the work it promised to deliver in the iteration and ending estimate were not changed. From this information, one can infer that:



- A. Work was removed from the Product Backlog.
- B. Work was added to the Product Backlog.
- C. The team's velocity increased.
- D. The team's velocity decreased.

Correct Answer: B

QUESTION 9

What is a high-level representation of the features or themes that are to be delivered in each release?

- A. Release plan
- B. Product roadmap
- C. Iteration plan

D. Product Backlog

Correct Answer: B

QUESTION 10

A ScrumMaster consistently holds Daily Scrum and keeps them to 15 minutes or less. The ScrumMaster brings a list of assigned tasks and checks the status of each task with the relevant team members. The ScrumMaster then assigns new tasks for the day and ends the meeting. Is this an appropriate approach to running Daily Scrum?

- A. Yes, the ScrumMaster should get status updates and distribute new tasks to the team.
- B. Yes, the ScrumMaster should hold Scrum daily and keep the time to 15 minutes or less.
- C. No, the ScrumMaster should act in the role of facilitator to foster team self-organization.
- D. No, the ScrumMaster should allow the Scrum to run as long as it is required by the team.

Correct Answer: C

QUESTION 11

The most appropriate model for a geographically distributed project team is one in which the team is distributed across:

- A. relatively few locations, with each location team comprised of a complete development group developing decoupled sub-systems.
- B. locations in the same time zone, working on the same system while leveraging rich communication channels.
- C. relatively few locations, and tasks are divided along functional lines with design in one location, coding in another, and testing in another.
- D. many locations, with relatively few people at each location developing and testing decoupled sub-systems.

Correct Answer: A

QUESTION 12

When using Agile Earned Value Management (EVM), progress should be measured at which level?

- A. Task
- B. Iteration
- C. Product
- D. Release

Correct Answer: D

QUESTION 13

Which of the following is most appropriate to always participate in Planning Poker?

- A. Product Owner
- B. Stakeholder
- C. Team member
- D. Project manager

Correct Answer: C

QUESTION 14

The key elements of a user story in Agile development are:

- A. a written description, the story point estimate, and the planned release.
- B. conversation about the story, a written description, and success criteria about the story.
- C. the story point estimate, conversation about the story, and an agreed priority.
- D. time to determine when the story is done, a written description, and the planned release.

Correct Answer: B

QUESTION 15

When estimating initial velocity, the team should most likely:

- A. Discuss among the team their expectation of how many story points they can address.
- B. Use a Kanban workflow to identify steps and calculate velocity.
- C. Use velocity of past iterations or make a calculated guess.
- D. Discuss with the customer their expectation for the velocity of producing the product.

Correct Answer: C

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