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QUESTION 1

Which of the following is NOT part of quality planning?

- A. Define quality responsibilities
- B. Gain acceptance of the project product
- C. Agree acceptance criteria
- D. Set quality tolerances

Correct Answer: B

QUESTION 2

Which role is responsible for the management of a risk assigned to it?

- A. Project Support
- B. Risk owner
- C. Risk actionee
- D. Project Assurance

Correct Answer: B

QUESTION 3

Which is NOT a recommended quality review team role?

- A. Administrator
- B. Chair
- C. Producer
- D. Reviewer

Correct Answer: C

QUESTION 4

In what product should the quality criteria for a specialist product be recorded?

- A. Quality Management Strategy
- B. Quality Register

- C. Product Description
- D. Project Product Description

Correct Answer: C

QUESTION 5

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome
- D. A scope tolerance

Correct Answer: B

QUESTION 6

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

Correct Answer: A

QUESTION 7

Which is a responsibility of the managing level within the project management team?

- A. Set project tolerances
- B. Approve stage completion
- C. Ensure that the products are produced within the constraints agreed with the Project Board
- D. Appoint the project management team

Correct Answer: C

QUESTION 8

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

Correct Answer: C

QUESTION 9

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Correct Answer: C

QUESTION 10

Which of the following are objectives of the Directing a Project process?

- 1.
Ensure corporate or programme management has an interface to a project
 - 2.
Ensure that work on products allocated to a team is authorized
 - 3.
Ensure there is authority to initiate a project
 - 4.
Ensure that a project remains viable
- A. 1, 2, 3
 - B. 1, 2, 4
 - C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

QUESTION 11

What theme establishes the mechanisms to judge whether a project is worthwhile investing in?

- A. Plans
- B. Business Case
- C. Risk
- D. Quality

Correct Answer: B

QUESTION 12

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

Correct Answer: A

QUESTION 13

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Correct Answer: B

QUESTION 14

How is a Benefits Review Plan used in the Closing a Project process?

- A. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure
- B. To capture the baseline measures against which to assess benefits
- C. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews
- D. To gain approval for the post-project activities and transfer responsibility to corporate or programme management

Correct Answer: A

QUESTION 15

Which may be funded from a risk budget?

- A. Capturing identified threats and opportunities in the Risk Register
- B. Specific management responses to a project's threats and opportunities
- C. Producing risk summaries for inclusion in Highlight Reports
- D. Any remaining open risks after the project has been closed

Correct Answer: B

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