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QUESTION 1

In accordance with Scrum theory, how should a group of 100 people be divided into multiple Development Teams?

- A. Understanding the product, the product vision and the rules of the Scrum framework, the group divides itself into teams.
- B. It doesn't really matter because you can rotate the teams every Sprint to spread knowledge.
- C. Check with the allocation department to see who has worked together before and make these the first teams.
- D. Create a matrix of skills, seniority, and level of experience to assign people to teams.

Correct Answer: A

QUESTION 2

Who should know the most about the progress toward a business objective or a release?

- A. The Project Manager.
- B. The Scrum Master.
- C. The Development Team.
- D. The Product Owner.

Correct Answer: D

Reference: <https://www.scruminc.com/product-goal/>

QUESTION 3

Which of the following best describes an increment of working software?

- A. A decomposition of all Product Backlog items into tasks for future Sprint Backlog lists.
- B. Additional features in a usable state that complement those delivered in previous iterations.
- C. A new user interface design for functionality delivered in previous iterations.
- D. An automated test suite to verify functionality delivered in previous iterations.
- E. UML diagrams that describe how to deliver functionality in future iterations.

Correct Answer: B

QUESTION 4

What are three ways Scrum promotes self-management? (Choose three.)

- A. By the Scrum Team deciding what work to do in a Sprint.
- B. By being a lightweight framework.
- C. By having the Scrum Master protect the Scrum Team from interruptions.
- D. By removing titles for Scrum Team members.

Correct Answer: ABD

QUESTION 5

A new developer is having continuing conflicts with existing Development Team members and creating a hostile environment. If necessary, who is responsible for removing the team member?

- A. The hiring manager is responsible, because he/she hired the developer.
- B. The Scrum Manager is responsible, because he/she removes Impediments.
- C. The Development Team is responsible, and may need help from the Scrum Master.
- D. The Product Owner is responsible, because he/she controls the return on investment (ROI).

Correct Answer: B

QUESTION 6

What is the main reason for the Scrum Master to be at the Daily Scrum?

- A. To gather status and progress information to report to management.
- B. To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.
- C. He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.
- D. To make sure every team member answers the three questions.

Correct Answer: C

Reference: <https://www.mountangoatsoftware.com/agile/scrum/meetings/daily-scrum>

QUESTION 7

Which of the following are topics for the Developers to discuss at the Daily Scrum as they inspect their progress toward the Sprint Goal? (Choose three.)

- A. What have we learned since yesterday, and how should we modify our plan to increase our ability to meet the Sprint Goal?

- B. Are there any impediments blocking progress toward the Sprint Goal?
- C. What will I be working on tomorrow?
- D. Why were you late?
- E. How many hours did I spend on the project yesterday?
- F. Are there any decisions that need to be made to maintain progress toward the Sprint Goal?
- G. Will today's work negatively impact our ability to meet the Sprint Goal for the Sprint following this one?

Correct Answer: ABF

QUESTION 8

A product Increment must be released to production at the end of each Sprint.

- A. True
- B. False

Correct Answer: B

QUESTION 9

For the purpose of transparency, when does Scrum say a valuable and useful increment must be available?

- A. After the acceptance testing phase.
- B. Before the release Sprint.
- C. Every 3 Sprints.
- D. At the end of every Sprint.
- E. When the Product Owner asks to create one.

Correct Answer: D

QUESTION 10

The purpose of a Sprint is to produce a done Increment of product.

- A. True
- B. False

Correct Answer: A

Reference: <https://www.knowledgehut.com/tutorials/scrum-tutorial/product-increment>

QUESTION 11

When does a Developer become accountable for an item in the Sprint Backlog? (Choose the best answer.)

- A. During the Daily Scrum.
- B. As soon as a Developer on the Scrum Team can accommodate more work.
- C. Never. All Developers on the Scrum Team share accountability for items in the Sprint Backlog.
- D. At Sprint Planning when all of the Sprint Backlog items are split evenly across the Developers.

Correct Answer: C

QUESTION 12

How is management external to the Scrum Team involved in the Daily Scrum? (Choose the best answer.)

- A. The Scrum Master speaks on their behalf.
- B. Managers are not required at the Daily Scrum.
- C. Management gives an update at the start of each Daily Scrum.
- D. The Product Owner represents their opinions.

Correct Answer: B

QUESTION 13

Cross-functional teams are optimized to work on one technical layer of a system only (e.g. GUI, database, middle tier, interfaces).

- A. True
- B. False

Correct Answer: B

QUESTION 14

Developers do not meet with stakeholders; only the Product Owner meets with stakeholders.

- A. True
- B. False

Correct Answer: B

QUESTION 15

Which does a self-organizing Development Team choose?

- A. Sprint length.
- B. How to best accomplish its work.
- C. Stakeholders for the Sprint Review.
- D. When to release, based on its progress.
- E. Product Backlog ordering.

Correct Answer: B

Reference: <https://www.scrum.org/resources/blog/about-self-organizing-teams#:~:text=%22Self%2Dorganizing%20teams%20choose%20how,and%20manage%20their%20own%20work.%22>

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